During the week of September 8 -12, 2008, a team of DSS staff from state office and surrounding counties conducted an onsite review of child welfare services in Sumter County. A sample of open and closed foster care and treatment cases were reviewed. Also reviewed were screened out intakes, foster home licensing records, and unfounded investigations. Stakeholders interviewed for this review included foster parents, Sumter DSS supervisors, representatives from the schools, Foster Care Review Board, Mental Health and Guardian Ad Litem Program.

Period under Review: September 1, 2007 to August 31, 2008 Purpose

The Department of Social Services engages in a review of child welfare services in each county to:

- a) Determine to what degree services are delivered in compliance with federal and state laws and agency policy; and
- b) Assess the outcomes for children and families engaged in the child welfare system.

State law (§43-1-115) states, in part:

The state department shall conduct, at least once every five years, a substantive quality review of the child protective services and foster care programs in each county and each adoption office in the State. The county's performance must be assessed with reference to specific outcome measures published in advance by the department.

The information obtained by the child welfare services review process will:

- a) Give county staff feedback on the effectiveness of their interventions.
- b) Direct state office technical assistance staff to assist county staff with their areas needing improvement.
- c) Inform agency administrators of which systemic factors impair county staff's ability to achieve specific outcomes.
- d) Direct training staff to provide training for county staff specific to their needs.

Quantitative and Qualitative Data Sources

The county-specific review of child welfare services is both quantitative and qualitative.

The review is **quantitative** because it begins with an analysis of every child welfare outcome report for that county for the period under review. The outcome reports reflect the performance of the county in all areas of the child welfare program: Child Protective Services (CPS) Intake, CPS Investigations, CPS In-Home Treatment, Foster Care, Managed Treatment Services (MTS), and Adoptions.

The review is **qualitative** because it assesses the quality of the services rendered and the effectiveness of those services. The review seeks to explain why a county's performance data looks the way it does.

Ratings

The standard that must be met for all items reviewed onsite is 95%. Each outcome report has its own standard. To be rated an area of **Strength** most items must meet both the qualitative onsite review standard **and** the quantitative outcome report standard.

Safety Outcome 1: Children are, first and foremost, protected from abuse and neglect.

The county's performance on this outcome is based on the rating of two items:

1) Timeliness of initiating investigations

Strength

2) Repeat Maltreatment

Area Needing Improvement

Agency Data								
Performance Measure 1: Timeliness of Initiating Investigations on Reports of Child								
Maltreatment			_					
Objective: 100%	in <= 24 hours (stat	e law)						
	Number of	Number of	Percent of	Numbers of				
	Determinations	Investigations	Investigations	Investigations				
		Initiated Timely	Initiated Timely	Above (Below)				
		-	-	Objective				
State	18,570	18,002	96.94%	(568)				
Sumter	363	363	100%	0				

Explanation of Item 1: Timeliness of Initiating Investigations

This is an area of **Strength** for Sumter DSS. State law requires that an investigation of all (100%) accepted reports of abuse and neglect be initiated within 24 hours. Agency data indicates that for the 12 month period under review, Sumter County initiated all 363 of its investigations (100%) of alleged abuse and neglect within 24 hours. Reviewers determined that the agency was appropriately assigning risk ratings to investigations.

Onsite Review Findings								
Safety Item 2: Repeat Maltreatment								
		Area Needing						
	Stre	ngth	Improv	vement	Not Applicable			
	#	%	#	%	#	%		
Foster Care	9	90	1	10	0	0		
Treatment	5	50	5	50	0	0		
Total Cases	14	70	6	30	0	0		

Explanation of Item 2: Repeat Maltreatment

This is an **Area Needing Improvement** for Sumter DSS. This item measures the occurrence of maltreatment among children under agency supervision. This was an area needing improvement in half of the treatment cases because children in those families continued to experience maltreatment while under the agency's supervision.

Stakeholders Comments: "There have been some problems working with the domestic violence and drug cases, which cause repeat reports."

Safety Outcome 2: Children are safely maintained in their homes whenever possible and appropriate.

The county's performance on this outcome is based on the rating of two items:

- 3) Services to family to protect children and prevent removal **Area Needing Improvement**
 - 4) Risk of Harm

Area Needing Improvement

Onsite Review Findings							
Safety Item 3: Services to Family to Protect Child(ren) in Home and Prevent Removal							
	Area Needing						
	Stren	gth	Improvement		Not Applicable		
	#	%	#	%	#	%	
Foster Care	1	100	0	0	9	0	
Treatment	7	70	3	30	0	0	
Total Cases	8	73	3	2	9	0	

Explanation of Item 3: Services to Family to Protect Children and Prevent Removal

This is an **Area Needing Improvement** for Sumter DSS. This item assesses whether services were adequate to protect children in their home and prevent their removal and placement into foster care. In every foster care case reviewers determined that the decision to remove the children from their homes and place them in foster care was appropriate. In 30% of the treatment cases children were placed with alternative caregivers and background checks were not done on those relatives.

Onsite Review Findings								
Safety Item 4: Risk of Harm								
	Area Needing							
	Strength		Improvement		Not Applicable			
	#	%	#	%	#	%		
Foster Care	9	90	1	10	0	0		
Treatment	4	40	6	60	0	0		
Total Cases	13	65	7	35	0	0		

Explanation of Item 4: Risk of Harm

This is an **Area Needing Improvement** for Sumter DSS. This item assesses whether the agency's intervention reduced risks of harm to children. In 90% of the foster care cases reviewed, risk of harm was adequately managed. Reviewers rated 60% of the in-home treatment cases as needing improvement because the agency failed to assess risks posed by live-in paramours and other adult members of the household.

Permanency Outcome 1: Children have permanency and stability in their living situations.

The county's performance on this outcome is based on the rating of six items:

5)	Foster care re-entries	Strength
6)	Stability of foster care placement	Area Needing Improvement
7)	Permanency goal for child	Strength
8)	Reunification or permanent placement with relatives	Area Needing Improvement
9)	Adoption	Area Needing Improvement
10)	Permanency goal of Alternate Planned	
	Permanent Living Arrangement (APPLA)	Strength

Agency Data

Performance Measure 7: Foster Care Re-entries – Of all children discharged from foster care to reunification in the 12 month period prior to the reporting period, the percent that did not reenter foster care within 12 months of the date of their discharge.

Objective: ≥ 90.1% (National 25th percentile)Report Period: July 1, 2007 – June 30, 2008NumberNumber of

•	Number	Number of	Percent of	Number of Children
	Children	Children	Children	Above (Below)
	Reunified	Discharged Who	Discharged Who	Objective
	During	Did Not Re-enter	Did Not Re-enter	
	Reporting	Foster Care	Foster Care	
	Period			
State	2,591	2,406	92.86%	71.5
Sumter	34	34	100%	3.4

Explanation of Item 5: Foster Care Re-entries

This is area of **Strength** for Sumter DSS. This item measures the frequency of children reentering foster care within a year of discharge. To meet the minimum requirement for this item, 90.1% of children must not re-enter foster care within a year of discharge. None of the children who entered foster care during the period under review had been discharged from foster care within the previous twelve months.

Agency Data

Performance Measure 6: Stability of Foster Care Placements – Of all children who had been in foster care at least 8 days but less than 12 months from the time of latest removal from home, the percentage that had no more than two placement settings.

Objective: >= 86.0% (federal standard)

Objective. >= 80.0% (redefai standard)								
	Foster Care Services Open > 7 days and < 12 months	Number with No More than 2 placements	Percent with No More than 2 placements	Number Above (Below) Objective				
State	3,987	2,910	72.99%	(307.5)				
Sumter	49	35	71.43%	(4.5)				

Explanation of Item 6: Stability of Foster Care Placement

This is an **Area Needing Improvement** for Sumter DSS. This item measures the frequency of placement changes for children in foster care, and assesses the reasons for those changes. The objective is that at least 86% of the children in care have two or fewer placements within 12 months. Only 71.43% of Sumter children had two or fewer placements.

Onsite Review Findings								
Permanency Item 7: Permanency Goal for Child								
			Area Needing					
	Strength		Improvement		Not Applicable			
	#	%	#	%	#	%		
Foster Care	10	100	0	0	0	0		

Explanation of Item 7: Permanency Goal for Children

This is an area of **Strength** for Sumter DSS. This item evaluates the appropriateness of permanency goals for children in foster care and the timeliness of those permanency decisions. Reviewers found that in every case, the agency quickly identified the appropriate permanency goal.

Agency Data

Performance Measure 8: **Time to Achieve Reunification** – Of all children who were reunified with their parents or caretakers at the time of discharge from foster care and had been in care for 8 days or more, what percentage were reunified in less than 12 months from the date of their latest removal from home?

Objective: >= 75.2% (federal standard)								
	Number of Children	Number of Children	Percent of Children	Number of				
	Returned to	Returned to	Returned to	Children				
	Parents/Caretakers	Parents/Caretakers	Parents/Caretakers	Above				
		after in Care <12	after in Care < 12	(Below)				
		months	months	Objective				
State	2,506	1,933	77.13%	48.5				
Sumter	47	21	44.68%	(14.3)				

Explanation of Item 8: Reunification or Permanent Placement with Relatives

This is an **Area Needing Improvement** for Sumter DSS. This item evaluates the activities and processes necessary to accomplish the goal of reunification with caregivers or placement with relatives. Agency data shows that 44.68% of children who entered foster care in Sumter returned home within a year. That performance fell short of the 75.2% federal standard.

Agency Data

Performance Measure 9: Time to Finalized Adoption – Of all children who left foster care due to finalized adoption during the reporting year, what percentage left foster care within 24 months from the date of their latest removal from home?

Objective: >= 36.6% (National 75 th percentile)							
Report Period: July 1, 2007 – June 30, 2008							
	Number of	Number of	Percent of	Number of			
	Adoptions	Adoptions	Adoptions	Adoptions Above			
	Finalized	Finalized in	Finalized in	(Below)			
		< 24 months	< 24 Months	Objective			
State	515	100	19.42%	(88.5)			
Sumter	18	3	16.67%	(3.6)			

Explanation of Item 9: Adoption

This is an **Area Needing Improvement** for Sumter DSS. This item evaluates the process within the child welfare system to achieve timely adoptions for children in foster care. Agency data indicates that only 3 (16.61%) of the 18 adoptions completed during the period under review were completed within 24 months of the children entering foster care. This fell short of the 36.6% federal standard, and short of the 18.57% state average. Agency data for the past 12 months does not show a significant number of late removal or permanency hearings for Sumter. Reviewers observed that the delays affecting children currently in care occurred prior to the 12 month period under review. It appears that significant improvements in the permanency planning process have already taken place.

Onsite Review Findings								
Permanency Item 10: Permanency Goal of Alternate Planned Permanent Living Arrangement (APPLA)								
			Area Ne	eeding				
	Stren	gth	Improvement		Not Applicable			
	#	%	#	%	#	%		
Foster Care	6	100	0	0	0	0		

Explanation of Item 10: Permanency Goal of APPLA

This is an area of **Strength** for Sumter DSS. This item evaluates the appropriateness and effectiveness of services provided to children with the permanency plan of APPLA. Reviewers also rate whether the agency attempted to locate and reassess relatives or non-relatives that were willing to commit to the youth's long-term care. Reviewers found that in every foster care case, children with the plan of APPLA were receiving appropriate Independent Living services. In two cases, the youth signed the Voluntary Placement Agreement to remain in foster care in the same foster home after their 18th birthday because these youths are attending college.

Permanency Outcome 2: The continuity of family relationships and connections is preserved for children.

The county's performance on this outcome is based on the rating of six items:

11) Proximity of foster care placement
12) Placement with siblings in foster care
13) Visiting with parents and siblings in foster care
14) Preserving connections
15) Relative placement
16) Relationship of child in care with parents
17) Proximity of foster care placement area Needing Improvement area Needing Improvement Area Needing Improvement Area Needing Improvement

Agency Data

Performance Measure 13: Foster Children Placed Within County of Origin – Of all children in foster care during the reporting period (excluding MTS and Adoptions children), what percentage are placed within their county of origin.

Objective: >=70% (Agency Standard)

	` U J	,		
	Number of	Number of	Percent of	Number of
	Children in Care	Children Placed	Children Placed	Children Above
	08/03/07 -	Within County of	Within County of	(Below)
	08/02/08	Origin	Origin	Objective
State	6,264	4,172	66.60%	(212.8)
Sumter	98	75	76.53%	4.0

Explanation of Item 11: Proximity of Foster Care Placement

This is an area of **Strength** for Sumter County DSS. This item evaluates the agency's efforts to keep children close enough to their families so that essential relationships can be maintained. One measure used to evaluate this item is the percentage of children who are placed within the county. The objective is that at least 70% of the children in care be placed within the county. Agency data shows that 77% of Sumter DSS children were placed within the county. Reviewers found that when children were placed outside of the county in therapeutic placements, they were generally placed in adjacent Richland County.

Onsite Review Findings								
Permanency Item 12: Placement with Siblings								
Area Needing								
	Strength Improvement Not Applicable							
# % # % # %								
Foster Care	6	86	1	14	3	0		

Explanation of Item 12: Placement with Siblings in Foster Care

This is an **Area Needing Improvement** for Sumter DSS. This item evaluates the agency's efforts to keep siblings together when it is appropriate to do so. Although most siblings were kept together, the percentage (86%) was not high enough to meet agency standards because there was one case where siblings were not placed together for reasons that were not related to the needs of the children.

Onsite Review Findings								
Permanency Item 13: Visiting with Parents and Siblings in Foster Care								
Area Needing								
	Stre	ngth	Improve	ement	Not Ap	plicable		
# % # % # %								
Foster Care	7	88	1	12	2	0		

Explanation of Item 13: Visiting with Siblings in Foster Care and with Parents

This is an **Area Needing Improvement** Sumter DSS. This item evaluates the agency's efforts to ensure that visits occur between children in foster care and their siblings and parents. This was an area of strength in 88% of the cases reviewed. The agency failed to meet the 95% compliance standard because of a case in which a child was not visiting his incarcerated mother.

Onsite Review Findings									
Permanency Item 14: Preserving Connections									
Area Needing									
	Stre	ngth	Improv	ement	Not Ap	plicable			
	# % # % # %								
Foster Care	8	8 100 0 0 2 0							

Explanation of Item 14: Preserving Connections

This is an area of **Strength** for Sumter DSS. Whereas Item 13 addressed parents and siblings, this item evaluates the agency's efforts to preserve children's connections to the people, places and things that are important to them. This was an area of strength in every case. The agency worked to keep children within their same schools, and to help children maintain their relationships with family and friends.

Onsite Review Findings								
Permanency Item 15: Relative Placement								
Area Needing								
	Strength Improvement Not Applicable							
# % # % # %								
Foster Care	6	67	3	33	1	0		

Explanation of Item 15: Relative Placement

This is an **Area Needing Improvement** for Sumter DSS. This item evaluates the agency's efforts to identify and assess relatives as potential placement resources for children in foster care. This was an area needing improvement because in 33% of the cases the agency did not assess paternal relatives as placement options.

Onsite Review Findings								
Permanency Item 16: Relationship of Child in Care with Parents								
Area Needing								
	Stre	ngth	Improv	vement	Not A	pplicable		
# % # % # %								
Foster Care	7	88	1	12	2	0		

Explanation of Item 16: Relationship of Child in Care with Parents

This is an **Area Needing Improvement** for Sumter DSS. This item evaluates the agency's efforts to promote a supportive relationship between children in care and their parents, beyond the twice-minimum visitation requirement. In 88% of the cases, reviewers found an increased parental involvement when the needs of children clearly called for it. This was noted especially in the cases where teenagers requested additional contacts with their parents, even though the agency had been relieved of providing services. The agency fell short of the 95% compliance requirement because of a case involving a preschool aged child receiving only the minimum number of visits even though the plan was to return the child to the father within six months.

Well Being Outcome 1: Families have enhanced capacity to provide for their children's needs.

The agency's performance on this outcome is based on the rating of four items:

- 17) Needs and services of child, parents and caregivers
- 18) Child and family involvement in case planning
- 19) Worker visits with child
- 20) Worker visits with parents

Area Needing Improvement Area Needing Improvement Area Needing Improvement Area Needing Improvement

Onsite Review Findings								
Well Being Item 17: Needs and Services of Child, Parents, Foster Parents								
	Area Needing							
	Stre	ngth	Improv	vement	Not Applicable			
	#	%	#	%	#	%		
Foster Care	10	100	0	0	0	0		
Treatment	7	7 70 3 30 0 0						
Total Cases	17	85	3	15	0	0		

Explanation of Item 17: Needs and Services of Child, Parents and Caregivers

This is an **Area Needing Improvement** for Sumter DSS. This item asks two questions: 1) Were the needs of the child, parents, and caregivers assessed, and 2) Did the agency take steps to meet the identified needs? In 100% of the foster care cases, the needs of the parents, foster parents and children were adequately assessed. This was an area needing improvement in 30% of the treatment cases because of, a) failure to address the needs of the fathers, and b) failure to assess non-custodial parents and paramours who were significant persons in the child's life.

Onsite Review Findings									
Well Being Item 18: Child and Family Involvement in Case Planning									
		Area Needing							
	Strength		Improv	vement	Not Applicable				
	#	%	#	%	#	%			
Foster Care	8	100	0	0	2	0			
Treatment	7 70 3 30			0	0				
Total Cases	15	83	3	17	2	0			

Explanation of Item 18: Child and Family Involvement in Case Planning

This is an **Area Needing Improvement** for Sumter DSS. This item evaluates the agency's efforts to involve parents and children in the case planning process. Onsite reviewers found that in 100% of the foster care cases the parents, foster parents and age-appropriate children were involved in the case planning process. In 30% of the treatment cases there was no evidence of the agency's efforts to engage the fathers in the case planning process.

Stakeholders Comments: "Family Meetings are seldom held in treatment cases, only with the families who are not cooperating."

Agency Da	Agency Data									
Performance Measure 14: Face-to-Face Visits With Children										
Objective: >	Objective: >= 100% (Agency Policy)									
	Number of Children	Number of	Percent of	Number of						
	Under Agency	Children Visited	Children Visited	Children Above						
	Supervision at Least	Every Month	Every Month	or (Below)						
	One Complete			Standard						
	Calendar Month									
Foster Care	92	90	97.83%	(2)						
Treatment	337	225	66.77%	(112)						

Explanation of Item 19: Worker Visits with Child

This is an **Area Needing Improvement** for Sumter DSS. This item measures the frequency of caseworker visits with children under agency supervision, and evaluates the quality of those visits. State law and agency policy requires that all children under agency supervision be seen each month. Agency data shows that only 97.83% of the children in the foster care and 66.77% of the children in treatment cases were seen monthly. Reviewers found that in 30% of the visits in treatment cases the worker did not address relevant issues. This appeared to be worker specific and related to the worker's lack of experience.

Onsite Review Findings								
Well Being Item 20: Worker Visits with Parent(s)								
	Area Needing							
	Stre	ngth	Improv	vement	Not Applicable			
	#	%	#	%	#	%		
Foster Care	1	50	1	50	8	0		
Treatment	7	70	3	30	0	0		
Total Cases	8	67	4	33	8	0		

Explanation of Item 20: Worker Visits with Parents

This is an **Area Needing Improvement** for Sumter DSS. This item measures the frequency of caseworker visits with parents, and evaluates the quality of those visits. This area needed improvement in both foster care and treatment cases. Although all parents were being seen, they were not being seen each month. In some cases, workers would see the mother each month, but the father once every three or four months. In some cases the agency failed to acknowledge live in paramours who were in a parental role.

Well Being Outcome 2: Children receive appropriate services to meet their educational needs.

The agency's performance on the outcome is based on the rating of one item:

21) Educational needs of the child

Strength

Onsite Review Findings										
Well Being Item 21: Educational Needs of Child										
Area Needing										
	Stren	gth	Improv	vement	Not Applicable					
	#	%	#	%	#	%				
Foster Care	7	100	0	0	3	0				
Treatment	8	100	0	0	2	0				
Total Cases	15	100	0	0	5	0				

Explanation of Item 21: Educational Needs of the Child

This is an area of **Strength** for Sumter DSS. This item evaluates the agency's ability to assess and address the educational needs of children under agency supervision. This was an area of strength for 100% of the cases reviewed. Reviewers found that workers made direct contact with the guidance counselors and teachers and there were copies of grade reports and attendance records in both foster care and treatment cases.

Well Being Outcome 3: Children receive adequate services to meet their physical and mental health needs.

The agency's performance on the outcome is based on the rating of two items:

22) Physical health of the child

Strength

23) Mental health of the child

Strength

Onsite Review Findings										
Well Being Item 22: Physical Health of the Child										
	Area Needing									
	Strer	ngth	Impro	vement	Not Applicable					
	#	%	#	%	#	%				
Foster Care	10	100	0	0	0	0				
Treatment	10	100	0	0	0	0				
Total Cases	20	100	0	0	0	0				

Explanation of Item 22: Physical Health of the Child

This is an area of **Strength** for Sumter DSS. This item evaluates the agency's ability to assess and attend to the medical needs of children under agency supervision. This was an area of strength for 100% of the cases reviewed in both treatment and foster care cases. Reviewers determined that the physical health and dental needs of the children were assessed and the identified medical needs were met. Copies of medical, dental and immunizations records were in all the cases to include BabyNet referrals completed on age appropriate children.

Onsite Review Findings									
Well Being Item 23: Mental Health of the Child									
			Area N	leeding					
	Strength		Improv	vement	pplicable				
	#	%	#	%	#	%			
Foster Care	9	100	0	0	1	0			
Treatment	5	100	0	0	5	0			
Total Cases	14	100	0	0	6	0			

Explanation of Item 23: Mental Health of the Child

This is an area of **Strength** for Sumter DSS. This item evaluates the agency's ability to assess and meet the mental health needs of children under agency supervision. In 100% of the cases reviewed, the children's mental health needs were assessed and met. The agency made referrals and followed up with mental health providers to assess the progress of clients.

Unfounded Investigations

	Yes	No
Investigation initiated timely?	5	0
Was assessment adequate?	2	3
Was decision appropriate?	4	1

Explanation of Item 24: Unfounded Investigations

This is an **Area Needing Improvement** Sumter DSS. This item evaluates the agency's investigative process and determines if decisions were supported by the facts of the cases. All five investigations were initiated timely. The assessment was not adequate in three of the five cases reviewed. In two of the five cases reviewed the assessment was not adequate because the worker failed to interview the other children in the home. However, it was appropriately determined that what occurred in the home did not meet the legal definition of abuse. In one of the five cases reviewed the failure to interview several members of the household resulted in an investigation that could not support the decision to unfound the case.

Screened Out Intakes					
	Yes	No	Cannot Determine		
Was Intake Appropriately Screened Out?	10	0	0		
	Yes	No	Not Applicable		
Were Necessary Collaterals Contacted?	2	0	8		
Were Appropriate Referrals Made?	0	0	10		

Explanation of Item 25: Screened Out Intakes

This is an area of **Strength** for Sumter DSS. This item evaluates the process by which the agency screens out reports incidents of abuse and/or neglect to determine if the intakes were appropriately screened out. All ten of the intakes reviewed were appropriately screened out. The reviewers found that Sumter County did a good job of documenting the justification for screening out reports and entering the documentation into CAPSS.

Foster Home Licenses

Explanation of Item 26: Foster Home Licenses

This is an area of **Strength** for Sumter DSS. This item evaluates the process by which the agency ensures that all foster homes comply with licensing requirements. A review of licensing records showed many areas of strength, and a few areas needing attention. Documentation in the hard files and in CAPSS was consistent. There were no unlicensed open foster homes.

Sumter County DSS Summary Sheet						
Performance Item or Outcome	Performance Item Ratings					
	Strength	Area Needing Improvement	N/A*			
Safety Ou	Safety Outcome 1: Children are, first and foremost, protected from abuse and neglect.					
Item 1: *Str	Timeliness of initiating investigations of reports of child maltreatment	8/8=100%	0	12		
Item 2: ANI	Repeat maltreatment	14/20=70%	6/20=30%	0		
•	come 2: Children are safely maintained in their homes wh	*	11 1			
Item 3: ANI	Services to family to protect child(ren) in home and prevent removal	8/11=73%	3/11=27%	9		
Item 4: ANI	Risk of harm to child(ren)	13/20=65%	7/20=35%	0		
Permanen	cy Outcome 1: Children have permanency and stability ir	their living situation	ons.			
Item 5: *Str	Foster care re-entries	1/1=100%	0	9		
Item 6: ANI	Stability of foster care placement	8/10=80%	2/10=20%	0		
Item 7: Str	Permanency goal for child	10/10=100%	0	0		
Item 8: *ANI	Reunification, guardianship, or permanent placement with relatives	2/2 = 100%	0	8		
Item 9: ANI	Adoption	1/2= 50%	1/2= 50%	8		
Item 10: Str	Permanency goal of Alternate Planned Permanent Living Arrangement (APPLA)	6/6= 100%	0	4		
Permanency Outcome 2: The continuity of family relationships and connections is preserved for children.						
Item 11: Str	Proximity of foster care placement	10/10= 100%	0	0		
Item 12: ANI	Placement with siblings	6/7=86%	1/7=14%	3		
Item 13: ANI	Visiting with parents and siblings in foster care	7/8=88%	1/8=12%	2		
Item 14: Str	Preserving connections	8/8=100%	0	2		
Item 15: ANI	Relative placement	6/9= 67%	3/9=33%	1		
Item 16: ANI	Relationship of child in care with parents	7/8=88%	1/8=12%	3		
7	Vell Being Outcome 1: Families have enhanced capacity	to provide for their	children's needs.	•		
Item 17: ANI	Needs and services of child, parents, caregiver	17/20=85%	3/20=15%	0		
Item 18: ANI	Child and family involvement in case planning	15/18=83%	3/18=17%	2		
Item 19: ANI	Worker visits with child	17/20=85%	3/20=15%	0		
Item 20: ANI	Worker visits with parent(s)	8/12=67%	4/12=33%	8		
Well Being Outcome 2: Children receive appropriate services to meet their educational needs.						
Item 21: Str	Educational needs of the child	15/15=100%	0	5		
Well Being Outcome 3: Children receive adequate services to meet their physical and mental health needs.						
Item 22: Str	Physical health of the child	20/20=100%	0	0		
Item 23: Str	Mental health of the child	14/14=100%	0	6		

The objective is that 95% of cases be rated "Strength."

Str = Strength

ANI = Area Needing Improvement

^{* =} Rating based on agency data, not onsite review findings