

Lexington County DSS
Review of Child Welfare Services
December 2007

During the week of December 10-14, 2007, a team of DSS staff from state office and surrounding counties conducted an onsite review of child welfare services in Lexington County. A sample of open and closed foster care and treatment cases were reviewed. Also reviewed were screened-out intakes, foster home licensing records, and unfounded investigations. Stakeholders interviewed for this review included foster parents, Lexington DSS supervisors, representatives from the schools, Foster Care Review Board, Mental Health and Guardian Ad Litem Program.

Period under Review: December 1, 2006 to November 30, 2007

Purpose

The Department of Social Services engages in a review of child welfare services in each county to:

- a) Determine to what degree services are delivered in compliance with federal and state laws and agency policy; and
- b) Assess the outcomes for children and families engaged in the child welfare system.

State law (§43-1-115) states, in part:

The state department shall conduct, at least once every five years, a substantive quality review of the child protective services and foster care programs in each county and each adoption office in the State. The county's performance must be assessed with reference to specific outcome measures published in advance by the department.

The information obtained by the child welfare services review process will:

- a) Give county staff feedback on the effectiveness of their interventions.
- b) Direct state office technical assistance staff to assist county staff with their areas needing improvement.
- c) Inform agency administrators of which systemic factors impair county staff's ability to achieve specific outcomes.
- d) Direct training staff to provide training for county staff specific to their needs.

Quantitative and Qualitative Data Sources

The county-specific review of child welfare services is both quantitative and qualitative.

The review is **quantitative** because it begins with an analysis of every child welfare outcome report for that county for the period under review. The outcome reports reflect the performance of the county in all areas of the child welfare program: Child Protective Services (CPS) Intake, CPS Investigations, CPS In-Home Treatment, Foster Care, Managed Treatment Services (MTS), and Adoptions.

The review is **qualitative** because it assesses the quality of the services rendered and the effectiveness of those services. The review seeks to explain why a county's performance data looks the way it does.

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Ratings

The standard that must be met for all items reviewed onsite is 90%. Each outcome report has its own standard. To be rated an area of **Strength** most items must meet both the qualitative onsite review standard **and** the quantitative outcome report standard.

Safety Outcome 1: Children are, first and foremost, protected from abuse and neglect.

The county's performance on this outcome is based on the rating of two items:

- | | |
|--|---------------------------------|
| 1) Timeliness of initiating investigations | Area Needing Improvement |
| 2) Repeat Maltreatment | Strength |

Agency Data				
Measure S1.1: Timeliness of Initiating Investigations on Reports of Child Maltreatment				
Data Time Period: Nov 1, 2006 to Oct 31, 2007				
Objective: 100% in <= 24 hours (state law)				
	Number of Determinations	Number of Investigations Initiated Timely	Percent of Investigations Initiated Timely	Numbers of Investigations Above (Below) Objective
State	18,082	17,816	98.5%	(266)
Lexington	1,037	1,027	99.0%	(10)

Explanation of Item 1: Timeliness of Initiating Investigations

This is an **Area Needing Improvement** for Lexington DSS. State law requires that an investigation of all accepted reports of abuse and neglect be initiated within 24 hours. Agency data indicates that, for the 12-month period under review, Lexington initiated 1,027 of its 1,037 investigations of alleged abuse and neglect within 24 hours. The county missed this objective by ten cases. The onsite review found that an investigation of accepted reports of abuse and neglect were initiated timely but found data entry errors that caused CAPSS to show those investigations as initiated late.

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Agency Data				
Measure S1.2: Recurrence of Maltreatment – Of all children who were victims of indicated reports of child abuse and/or neglect during the reporting period, the percent having another indicated report within a subsequent 6 month period.				
Indicated Report Between Nov 1, 2006 to Oct 31, 2007				
Objective: <= 6.1% (federal standard)				
	Number of Child Victims in Founded Report	Number of Child Victims In Another Founded Report	Percent of Children in Another Founded Report	Number of Children Above (Below) Objective
State	11,626	85	0.73%	624.2
Lexington	471	2	0.42%	26.7

Onsite Review Findings						
Safety Item 2: Repeat Maltreatment						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	10	100	0	0	0	0
Treatment	10	100	0	0	0	0
Total Cases	20	100	0	0	0	0

Explanation of Item 2: Repeat Maltreatment

This is area of **Strength** for Lexington DSS. This item measures the occurrence of maltreatment among children under agency supervision during the period under review. The federal standard is that less than 6.1% of children experience repeat maltreatment. Agency data indicates that only 4% of the children under Lexington DSS Supervision experienced repeat maltreatment.

Safety Outcome 2: Children are safely maintained in their homes whenever possible and appropriate.
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The county's performance on this outcome is based on the rating of two items:

- | | |
|---|---------------------------------|
| 3) Services to family to protect children and prevent removal | Strength |
| 4) Risk of Harm | Area Needing Improvement |

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<u>Onsite Review Findings</u>						
Safety Item 3: Services to Family to Protect Child(ren) in Home and Prevent Removal						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	4	100	0	0	6	0
Treatment	10	100	0	0	0	0
Total Cases	14	100	0	0	6	0

Explanation of Item 3: Services to Family to Protect Children and Prevent Removal

This is an area of **Strength** for Lexington DSS. This item assesses whether services were adequate to protect children in their home and prevent their removal and placement into foster care. Every foster care case reviewed showed that the decision to remove the children from their homes and place them in foster care was appropriate. The families in every treatment case reviewed were being offered the type of services needed to reduce risk of harm to the children in the home.

<u>Onsite Review Findings</u>						
Safety Item 4: Risk of Harm						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	8	80	2	20	0	0
Treatment	9	90	1	10	0	0
Total Cases	17	85	3	15	0	0

Explanation of Item 4: Risk of Harm

This is an **Area Needing Improvement** for Lexington DSS. This item assesses whether the agency's intervention reduced risks of harm to children. Reviewers found that risk of harm was reduced in 90% of the treatment and 80% of the foster care cases. In 20% of the foster care cases, risk of harm was not adequately managed. In those cases, caseworker did not adequately assess the paramour in the foster home to determine the level of risk to the children.

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Permanency Outcome 1: Children have permanency and stability in their living situations.

The county's performance on this outcome is based on the rating of six items:

- | | |
|---|---------------------------------|
| 5) Foster care re-entries | Strength |
| 6) Stability of foster care placement | Strength |
| 7) Permanency goal for child | Strength |
| 8) Reunification or permanent placement with relatives | Strength |
| 9) Adoption | Area Needing Improvement |
| 10) Permanency goal of Alternate Planned Permanent Living Arrangement (APPLA) | Strength |

Agency Data

Measure P1.1: Foster Care Re-entries – Of all children who entered care during the year under review, the percent that re-entered foster care within 12 months of a prior foster care episode.

Objective: <= 8.6% (federal standard)

	Number Children Entering Care Sept 1, 2006 to Aug 13, 2007	Number That Were returned Home Within The Past 12 Months From Previous Foster Care Episode	Percent That Were returned Home Within The Past 12 Months From Previous Foster Care Episode	Number of Children Above (Below) Objective
State	3,863	214	5.54%	118.2
Lexington	151	2	1.32%	11.0

Onsite Review Findings

Safety Item 5: Foster Care Re-entries

	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	4	100	0	0	6	0

Explanation of Item 5: Foster Care Re-entries

This is area of **Strength** for Lexington DSS. This item measures the frequency of children re-entering foster care within a year of discharge. The federal standard for this measure is that no more than 8.6% of the children entering foster care be re-entries within a year of discharge from care. The percentage of children re-entering care in Lexington is 1.3%.

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<u>Onsite Review Findings</u>						
Safety Item 6: Stability of Foster Care Placements						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	9	90	1	10	0	0

Explanation of Item 6: Stability of Foster Care Placements

This is an area of **Strength** for Lexington DSS. This item measures the frequency of placement changes for children in foster care, and assesses the reasons for those changes. Agency data shows that children were not experiencing frequent placement changes. In 100% of the foster care cases reviewed, children were stable in their foster care placements.

Agency Data				
Measure P1.5: Permanency Goal for Child – Of all children who have been in foster care for 15 of the most recent 22 months, the percent for which a Termination of Parental Rights (TPR) petition has been filed.				
Objective: >= 53% (agency established objective)				
	Children in Care At Least 15 of Last 22 Months Nov 1, 2006 to Oct 31, 2007	Number of Children With TPR Complaint	Percent of Children With TPR Complaint	Number of Children Above (Below) Objective
State	3,641	1,670	45.9%	(259.7)
Lexington	126	69	54.8%	2.2

<u>Onsite Review Findings</u>						
Safety Item 7: Permanency Goal for Child						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	9	90	1	10	0	0

Explanation of Item 7: Permanency Goal for children

This is an area of **Strength** for Lexington DSS. This item evaluates the appropriateness of permanency goals for children in foster care and the timeliness of those permanency decisions. One measure used to evaluate this item is that 53% or more of the children in care 15 of the most recent 22 months must have a TPR petition filed. Agency data shows that TPR petitions were filed timely on 69 of the 126 children (54.8%) in foster care. Reviewers found that the permanency goals of children in care were appropriate in 90% of the foster care cases reviewed.

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Agency Data				
Measure P1.3: Length of Time to Achieve Reunification – Of all children who were reunified with their parent(s) or caretaker(s) at the time of discharge from foster care, what percentage were reunified in less than 12 months from the time of the latest removal from home?				
Objective: >= 76.2% (federal standard)				
	Number of Children Returned to Parent(s)/Caretaker(s) Nov 1, 2006 to Oct 31, 2007	Number of Children Returned to Parent(s)/Caretaker(s) after in Care <12 months	Percent of Children Returned to Parent(s)/Caretaker(s) after in Care < 12 months	Number of Children Above (Below) Objective
State	2,361	1,962	83.10%	162.9
Lexington	104	93	89.42%	13.8

Explanation of Item 8: Reunification or Permanent Placement with Relatives

This is an area of **Strength** for Lexington DSS. This item evaluates the activities and processes to accomplish the goal of reunification with caregivers or placement with relatives. Agency data shows that 93% of children who enter foster care in Lexington County return home within a year of entering care.

Agency Data				
Measure P1.4: Length of Time to Achieve Adoption – Of all children who exited from foster care during the year under review to finalized adoption, what percentage exited care in less than 24 months from the time of the latest removal from home?				
Objective: >= 32% (agency established objective)				
	Number of Children Whose Adoption Was Finalized during Nov 1, 2006 to Oct 31, 2007	Number of Children Whose Adoption Was Finalized in < 24 Months	Percent of Children Whose Adoption Was Finalized in < 24 Months	Number of Children Above (Below) Objective
State	408	66	16.2%	(64.6)
Lexington	29	3	10.3%	(6.3)

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Onsite Review Findings

Safety Item 9: Length of Time to Achieve Adoption

	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	1	20	4	80	5	0

Explanation of Item 9: Adoption

This is an **Area Needing Improvement** for Lexington DSS. This item evaluates the effectiveness of the process within the child welfare system to achieve timely adoptions for children in foster care. The federal standard is that at least 32% of adoptions be completed within 24 months of a child entering care. Lexington DSS completed 29 adoptions in the past 12 months. Only 10% of those adoptions were finalized within 24 months of the children entering foster care. All of the cases reviewed that were managed by MTS and Adoption were rated as needing improvement for this item because the children had been in care more than 24 months and were not in pre-adoptive placements. In those cases, reviewers found delays in scheduling TPR and Merits hearings.

Agency Data

Measure P1.6: Permanency Goal of Alternate Planned Permanent Living Arrangement – Of all children in foster care, the percent with a permanency goal of emancipation (Indep Liv Services) or a planned permanent living arrangement other than adoption, guardianship, or return to family.

Objective: <= 15% (agency established objective)

	Number of Children in Care for at Least One Day Nov. 1,- Oct. 31, 2007	Number of Children with Permanency Plan of APPLA	Percent of Children with Permanency Plan of APPLA	Number of Children Above (Below) Objective
State	9066	1543	17.0%	(183.1)
Lexington	249	20	8.0%	17.4

Explanation of Item 10: Permanency goal of APPLA

This is area of **Strength** for Lexington DSS. This item evaluates the appropriateness and effectiveness of services provided to children with the permanency plan of APPLA. One objective for this item is that no more than 15% of the children in foster care should have the plan, Alternate Planned Permanent Living Arrangement. Only 8.0% of the children in the care of Lexington DSS have this plan. Reviewers found that children with APPLA as a permanency plan were receiving appropriate independent living services.

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Permanency Outcome 2: The continuity of family relationships and connections is preserved for children.

This outcome is based on the rating of 6 items:

- | | |
|---|---------------------------------|
| 11) Proximity of foster care placement | Area Needing Improvement |
| 12) Placement with siblings in foster care | Strength |
| 13) Visiting with parents and siblings in foster care | Area Needing Improvement |
| 14) Preserving connections | Strength |
| 15) Relative placement | Area Needing Improvement |
| 16) Relationship of child in care with parents | Area Needing Improvement |

Explanation of Item 11: Proximity of Foster Care Placement

This is an **Area Needing Improvement** for Lexington DSS. This item evaluates the agency's efforts to keep children close enough to their families so that essential relationships can be maintained. One measure used to evaluate this item is that at least 70% of the children are placed within the county. Only 66% of Lexington's children were placed within the county. Not all of the out-of-county placements were to meet the needs of the children. Some were because of insufficient placement availability within the county.

Onsite Review Findings

Permanency Item 12: Placement with Siblings

	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	5	100	0	0	5	0

Explanation of Item 12: Placement with Siblings in Foster Care

This is an area of **Strength** for Lexington DSS. This item evaluates the agency's efforts to keep siblings together when it is appropriate to do so. The county did an excellent job of placing and keeping siblings together. All cases reviewed were rated strength for this item.

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Onsite Review Findings

Permanency Item 13: Visiting with Parents and Siblings in Foster Care

	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	3	43	4	57	3	0

Explanation of Item 13: Visiting with Siblings in Foster Care and with Parents

This is an **Area Needing Improvement** for Lexington DSS. This item evaluates the agency's efforts to ensure that visits occur between children in foster care and their siblings and parents. Reviewers found that visits between the children in foster care and their fathers were not occurring as required by policy.

Onsite Review Findings

Permanency Item 14: Preserving Connections

	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	6	100	0	0	4	0

Explanation of Item 14: Preserving Connections

This is an area of **Strength** for Lexington DSS. Whereas Item 13 addressed parents and siblings, this item evaluates the agency's efforts to preserve children's connections to the people, places and things that are important to them. All reviewed cases were rated strength for this item. Lexington DSS did a very good job of preserving children's relationships with siblings who were not in foster care and with other significant persons who were not relatives.

Onsite Review Findings

Permanency Item 15: Relative placement

	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	5	56	4	44	1	0

Explanation of Item 15: Relative Placement

This is an **Area Needing Improvement** for Lexington DSS. This item measure the agency's efforts to identify and assess relatives as potential placement resources for children in foster care. In 44% of the cases reviewed, there was no evidence that both maternal and paternal relatives were assessed as placement options for the children in foster care.

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<u>Onsite Review Findings</u>						
Permanency Item 16: Relationship of Child in Care with Parents						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	3	60	2	40	5	0

Explanation of Item 16: Relationship of Child in Care with Parents

This is an **Area Needing Improvement** for Lexington DSS. This item evaluates the agency's efforts to promote a strong emotionally supportive relationship between children in care and their parents, beyond the twice minimum visitation requirement. Although most cases were handled properly for this item, there were cases for which there was no documented reason why the agency was not communicating with the children's fathers.

Well-Being Outcome 1: Families have enhanced capacity to provide for their children's needs.

This outcome is based on the rating of four items:

- | | |
|---|---------------------------------|
| 17) Needs and services of child, parents and caregivers | Area Needing Improvement |
| 18) Child and family involvement in case planning | Area Needing Improvement |
| 19) Worker visits with child | Area Needing Improvement |
| 20) Worker visits with parents | Area Needing Improvement |

<u>Onsite Review Findings</u>						
Well Being Item 17: Needs and Services of Child, Parents, and Foster Parents						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	7	70	3	30	0	0
Treatment	2	20	8	80	0	0
Total Cases	9	45	11	55	0	0

Explanation of Item 17: Needs and Services of Child, Parents and Caregivers

This is an **Area Needing Improvement** for Lexington DSS. This item asks two questions: 1) Were the needs of the children, parents, and foster parents assessed, and 2) Did the agency take steps to meet the identified needs? Reviewers rated 70% of the foster care cases as strong in this area. Reviewers determined that treatment cases showed significant deficiencies. The practice most identified as needing improvement was the need for more thorough assessments of all the

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appropriate family members. Case records did not contain evidence that the needs of fathers and alternative caregivers were assessed. In most of the treatment cases, the fathers were never addressed or assessed, even when they were involved in their children's lives.

<u>Onsite Review Findings</u>						
Well Being Item 18: Child and Family Involvement in Case Planning						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	2	20	8	80	0	0
Treatment	2	20	8	80	0	0
Total Cases	4	20	16	80	3	0

Explanation of Item 18: Child and Family Involvement in Case Planning

This is an **Area Needing Improvement** for Lexington DSS. This item evaluates the agency's efforts to involve parents and children in the case planning process. Onsite reviewers found that in 80% of the treatment and foster care cases, parents, foster parents and caretakers were not involved in the case planning process. In most of the treatment cases, there was no evidence of the agency's efforts to engage the fathers in the case planning process.

<u>Onsite Review Findings</u>						
Well Being Item 19: Worker Visits with Child						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	7	70	3	30	0	0
Treatment	8	80	2	30	0	0
Total Cases	15	75	5	25	0	0

Explanation of Item 19: Worker Visits with Child

This is an **Area Needing Improvement** for Lexington DSS. This item measures the frequency of caseworker visits with children under agency supervision, and evaluates the quality of those visits. Reviewers rated 80% of in-home treatment cases and 70% of foster care cases as strong in this area because of consistent monthly contacts between workers and children, and quality assessments during those contacts. The practice that caused this item to fall short of the 90% standard was that in 25% of the cases reviewed the majority of the face-to-face contacts occurred either at the DSS office, the doctor's office, or at the child's school. Visits in the children's place of residence were not frequent enough to assess the child's adjustment to or safety in that setting.

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Onsite Review Findings

Well Being Item 20: Worker Visits with Parent(s)

	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	2	20	50	50	3	0
Treatment	3	30	7	70	0	0
Total Cases	5	29	12	71	3	0

Explanation of Item 20: Worker Visits with Parents

This is an **Area Needing Improvement** for Lexington DSS. This item measures the frequency of caseworker visits with parents, and evaluates the quality of those visits. In 50% of the foster care cases and in 65% of the treatment cases, monthly visits were not occurring with both parents during the period under review. Caseworkers focused their efforts on mothers, to the exclusion of fathers, even when the father's whereabouts were known to the agency.

Well Being Outcome 2: Children receive appropriate services to meet their educational needs.

21) Educational need of the child

Area Needing Improvement

Onsite Review Findings

Well Being Item 21: Educational Needs of Child

	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	5	50	2	20	3	0
Treatment	8	100	0	0	2	0
Total Cases	13	87	2	13	5	0

Explanation of Item 21: Educational Needs of the Child

This is an **Area Needing Improvement** for Lexington DSS. This item evaluates the agency's ability to assess and address the educational needs of children under agency supervision. This was an area of strength in 87% of the cases, which does not meet the agency objective of 90%. While all treatment cases were strong in this area, 28% of the foster care cases were deficient. In those cases, there was either no direct contact with the schools or no school records in the file to monitor identified educational issues.

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Well Being Outcome 3: Children receive adequate services to meet their physical and mental health needs.

- 22) Physical health of the child
- 23) Mental health of the child

Area Needing Improvement
Area Needing Improvement

Onsite Review Findings						
Well Being Item 22: Physical Health of the Child						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	8	80	2	20	0	0
Treatment	9	90	1	10	0	0
Total Cases	17	85	3	15	0	0

Explanation of Item 22: Physical Health of the Child

This is an **Area Needing Improvement** for Lexington DSS. This item evaluates the agency’s ability to assess and attend to the physical and dental health needs of children under agency supervision. With an overall rating of 85%, the county did not miss the 90% standard by much. However, there is still room for improvement, particularly in foster care cases. The foster care cases needing improvement failed to ensure that the children received their annual or biannual physical examinations as required by policy.

Onsite Review Findings						
Well Being Item 23: Mental Health of the Child						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	5	50	2	20	3	0
Treatment	5	50	1	10	4	0
Total Cases	10	77	3	23	7	0

Explanation of Item 23: Mental Health of the Child

This is an **Area Needing Improvement** for Lexington DSS. This item evaluates the agency’s ability to assess and attend to the mental health needs of children under agency supervision. Ninety percent of the treatment cases reviewed were rated strength for this item. In 20% of the foster care cases, workers identified mental health issues in children but failed to ensure that proper referrals were made or that mental health services were received by those children.

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Unfounded Investigations

	Yes	No
Investigation initiated timely?	5	0
Was assessment adequate?	3	2
Was decision appropriate?	3	2

Explanation of Item 24: Unfounded Investigations

This is an **Area Needing Improvement** for Lexington DSS. This item evaluates the agency's investigative process and determines if its decisions were supported by the facts of the cases. In all five of the investigations, the initial contacts were made within the required timeframe. Assessments were not adequate in two of the five cases because investigators did not interview the alleged perpetrator, or failed to contact other relevant parties to gather the information needed to support the decision to unfound the cases.

Screened Out Intakes

	Yes	No	Cannot Determine
Was Intake Appropriately Screened Out?	10	0	0
	Yes	No	Not Applicable
Were Necessary Collaterals Contacted?	3	2	5
Were Appropriate Referrals Made?	2	0	8

Explanation of Item 25: Screened Out Intakes

This is an area of **Strength** for Lexington DSS. This item evaluates the decisions made by the agency to screen out reports of incidents that the agency does not have the legal authority to investigate. All of the intakes were screened out appropriately because they did not allege anything that met the legal definition of abuse or neglect. In two of the 10 intakes the agency's decision to screen out the intakes would have been better supported had the agency contacted law enforcement to rule out possible risk factors.

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Foster Home Licenses

Explanation of Item 26: Foster Home Licenses

This is an area of **Strength** for Lexington DSS. This item evaluates the process by which the agency ensures that all foster homes comply with licensing requirements. Agency data shows that there were no expired licenses. Overall, the agency's efforts in retaining and recruiting foster homes have improved during the 2007-2008 fiscal year. However, there were licensing issues that require attention. Those issues are: 1) no evidence of fire drills being conducted as required by policy, 2) quarterly visits did not address specific licensing issues, 3) re-assessment summaries were not completed for current renewals, and 4) the required training hours for foster parents were not documented in the case record.

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Lexington County DSS Combined Foster Care & Treatment Rating Summary					
Performance Item or Outcome		Performance Item Ratings			
		Strength	Area Needing Improvement	N/A*	
Safety Outcome 1: Children are, first and foremost, protected from abuse and neglect.					
Item 1:	Str	Timeliness of initiating investigations of reports of child maltreatment	6/6=100%	0	14
Item 2:	Str	Repeat maltreatment	20/20=100%	0	0
Safety Outcome 2: Children are safely maintained in their homes whenever possible and appropriate.					
Item 3:	Str	Services to family to protect child(ren) in home and prevent removal	14/14=100%	0	6
Item 4:	ANI	Risk of harm to child(ren)	17/20=85%	3/20=15%	0
Permanency Outcome 1: Children have permanency and stability in their living situations.					
Item 5:	Str	Foster care re-entries	4/4=100%	0	6
Item 6:	Str	Stability of foster care placement	9/10 = 90%	1/10 = 10%	0
Item 7:	Str	Permanency goal for child	9/10=90%	1/10=10%	0
Item 8:	Str	Reunification, guardianship, or permanent placement with relatives	3/4=75%	1/4=25%	6
Item 9:	ANI	Adoption	1/5=20%	4/5=80%	5
Item 10:	Str	Permanency goal of Alternate Planned Permanent Living Arrangement (APPLA)	1/1 = 100%		9
Permanency Outcome 2: The continuity of family relationships and connections is preserved for children.					
Item 11:	ANI	Proximity of foster care placement	7/7 = 100%		3
Item 12:	Str	Placement with siblings	5/5=100%	0	5
Item 13:	ANI	Visiting with parents and siblings in foster care	3/7=43%	4/7=57%	3
Item 14:	Str	Preserving connections	6/6=100%	0	4
Item 15:	ANI	Relative placement	5/9=56%	4/9=44%	1
Item 16:	ANI	Relationship of child in care with parents	3/5=60%	2/5=40%	5
Well Being Outcome 1: Families have enhanced capacity to provide for their children's needs.					
Item 17:	ANI	Needs and services of child, parents, caregiver	10/20=50%	10/20=50%	0
Item 18:	ANI	Child and family involvement in case planning	4/20=20%	16/20=80%	0
Item 19:	ANI	Worker visits with child	15/20=75%	5/20=25%	0
Item 20:	ANI	Worker visits with parent(s)	6/17=35%	11/17=65%	3
Item 21:	ANI	Educational needs of the child	13/15=87%	2/15=13%	5
Well Being Outcome 3: Children receive adequate services to meet their physical and mental health needs.					
Item 22:	ANI	Physical health of the child	17/20=85%	3/20=15%	0
Item 23:	ANI	Mental health of the child	10/13=77%	3/13=23%	7

The objective is that 90% of cases be rated "Strength".

Str = Strength

ANI = Area Needing Improvement

* = Rating based on agency data, not onsite review findings