During the week of October 29 – November 2, 2007 a team of DSS staff from state office and surrounding counties conducted an onsite review of child welfare services in Barnwell County. A sample of open and closed foster care and treatment cases were reviewed. Also reviewed were screened-out intakes, foster home licensing records, and unfounded investigations. Stakeholders interviewed for this review included foster parents, Barnwell DSS supervisors, representatives from the schools, Foster Care Review Board, Mental Health and Guardian Ad Litem Program.

Period Under Review: October 1, 2006 to September 30, 2007

Purpose

The Department of Social Services engages in a review of child welfare services in each county to:

- a) Determine to what degree services are delivered in compliance with federal and state laws and agency policy; and
- b) Assess the outcomes for children and families engaged in the child welfare system.

State law (§43-1-115) states, in part:

The state department shall conduct, at least once every five years, a substantive quality review of the child protective services and foster care programs in each county and each adoption office in the State. The county's performance must be assessed with reference to specific outcome measures published in advance by the department.

The information obtained by the child welfare services review process will:

- a) Give county staff feedback on the effectiveness of their interventions.
- b) Direct state office technical assistance staff to assist county staff with their areas needing improvement.
- c) Inform agency administrators of which systemic factors impair county staff's ability to achieve specific outcomes.
- d) Direct training staff to provide training for county staff specific to their needs.

Quantitative and Qualitative Data Sources

The county-specific review of child welfare services is both quantitative and qualitative.

The review is **quantitative** because it begins with an analysis of every child welfare outcome report for that county for the period under review. The outcome reports reflect the performance of the county in all areas of the child welfare program: Child Protective Services (CPS) Intake, CPS Investigations, CPS In-Home Treatment, Foster Care, Managed Treatment Services (MTS), and Adoptions.

The review is **qualitative** because it assesses the quality of the services rendered and the effectiveness of those services. The review seeks to explain why a county's performance data looks the way it does.

Ratings

The standard that must be met for all items reviewed onsite is 90%. Each outcome report has its own standard. To be rated an area of **Strength** most items must meet both the qualitative onsite review standard **and** the quantitative outcome report standard.

Safety Outcome 1: Children are, first and foremost, protected from abuse and neglect.

The county's performance on this outcome is based on the rating of two items:

- 1) Timeliness of initiating investigations
- 2) Repeat Maltreatment

Area Needing Improvement Strength

Agency Data

Measure S1.1: Timeliness of Initiating Investigations on Reports of Child Maltreatment

	Data Time Period: 1	10/01/06 to 09/30/07
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Objective:100% in <= 24 hours (state law)								
	Number of	Number of	Percent of	Number of				
	Reports	Investigations	Investigations	Investigations				
	Accepted	Initiated Timely	Initiated Timely	Above (Below)				
				Objective				
State	17,961	17,674	98.4%	(287)				
Barnwell	110	108	98.2%	(2)				

Explanation of Item 1: Timeliness of Initiating Investigations

This is an **Area Needing Improvement** for Barnwell DSS. State law requires that an investigation of all accepted reports of abuse and neglect be initiated within 24 hours. Agency data indicates that, for the 12 month period under review, Barnwell initiated 108 of its 110 investigations of alleged abuse and neglect within 24 hours. The county missed this objective by two cases. In these two cases reviewers found cases given a high-risk rating, for which the response time was two hours, and the county failed to initiate its investigation within that timeframe.

Agency Data

Measure S1.2: Recurrence of Maltreatment - Of all children who were victims of indicated reports of child abuse/or neglect during the reporting period, the percent having another report within a subsequent 6 month period

Data Time Period: 10/01/06 to 09/30/07

Objective: <=6.1% (federal standard)								
	Number of Child	Number of	Percent of	Number of				
	Victims in	Children in	Children in	Children				
	Founded Report	Another Founded	Another	Above				
		Report	Founded Report	(Below)				
				Objective				
State	11,181	89	80%	593.0				
Barnwell	78	3	3.85%	1.8				

Onsite Review Findings								
Safety Item 2: Re	Safety Item 2: Repeat Maltreatment							
	Area Needing							
	Strength		Improvement		Not Applicable			
	#	%	#	%	#	%		
Foster Care	10	100	0	0	0	0		
Treatment	10	100	0	0	0	0		
Total Cases	20	100	0	0	0	0		

Explanation of Item 2: Repeat Maltreatment

This is an area of **Strength** for Barnwell DSS. This item measures the occurrence of maltreatment among children under agency supervision during the period under review. The federal standard is that less than 6.1% of children experience repeat maltreatment. Agency data indicates that only 3% of the children under Barnwell DSS Supervision experienced repeat maltreatment.

Safety Outcome 2: Children are safely maintained in their homes whenever possible and appropriate

The county's performance on this outcome is based on the rating of two items:

3) Services to protect children and prevent removal Area Needing Improvement

4) Risk of harm

Area Needing Improvement

Onsite Review Findings								
Safety Item 3: Services to Family to Protect Children in Home and Prevent Removal								
	Area Needing							
	Strength		Improvement		Not Applicable			
	#	0%	#	%	#	%		
Foster Care	1	50	1	50	8	0		
Treatment	8	80	2	20	0	0		
Total Cases	9	75	3	25	8	0		

Explanation of Item 3: Services to Family to Protect Children and Prevent Removal

This is an Area Needing Improvement for Barnwell DSS. This item assesses whether services were adequate to protect children in their home and prevent their removal and placement into foster care. The objective for this item is a 90% strength rating. However, only 75% of the cases were rated strength. In the treatment cases needing improvement the agency made referrals but did not follow up to determine if the families ever received the services needed to address the ongoing safety needs of the children.

Onsite Review Findings

Safety Item 4: Risk of harm									
	Area Needing								
	Strength Improvement			Not App	olicable				
	#	%	#	%	#	%			
Foster Care	9	90	1	10	0	0			
Treatment	2	20	8	80	0	0			
Total Cases	11	55	9	45	0	0			

Explanation of Item 4: Risk of Harm

This is an **Area Needing Improvement** for Barnwell DSS. This item assesses whether the agency's intervention reduced risks of harm to children. Reviewers found that the risk of harm was reduced in 90% of the foster care cases. However, risk of harm was adequately managed in only 30% of the treatment cases reviewed. In 70% of the treatment cases, caseworkers clearly documented serious risk factors that remained in the home, but did not indicate what DSS, or other service providers, were doing to reduce those risk factors.

Permanency Outcome 1: Children have permanency and stability in their living situations.

The county's performance on this outcome is based on the rating of six items:

5) Foster care re-entries
6) Stability of foster care placement
7) Permanency goal for child
8) Reunification or permanent placement with relatives
9) Adoption
10) Permanency goal of Alternate Planned
Permanent Living Arrangement (APPLA)
Strength

Agency Data

Measure P1.1: Foster Care Re-entries – Of all children who entered care during the year under review, the percent that re-entered foster care within 12 months of a prior foster care episode.

Objective: <= 8.6% (federal standard)								
	Number Children	Number That Were	Percent That Were	Number of				
	Entering Care	returned Home	returned Home	Children				
	October 1, 2006	Within The Past 12	Above					
	to September 31,	Months From	Months From	(Below)				
	2007	Previous Foster	Previous Foster	Objective				
		Care Episode	Care Episode					
State	3,764	225	5.98%	98.7				
Barnwell	24	2	0.00%	0				

Explanation of Item 5: Foster Care Re-entries

This is an area of **Strength** for Barnwell DSS. This item measures the frequency of children reentering foster care within a year of discharge. The federal standard for this measure is that no more than 8.6% of the children entering foster care be re-entries within a year of discharge from care. The percentage of children re-entering care in Barnwell is 8.3%.

Onsite Review Findings								
Permanency Item 6: Stability of Foster Care Placement.								
	Are			leeding				
	Strength		Improvement		Not Ap	plicable		
	#	%	#	%	#	%		
Foster Care	10	100	0	0	0	0		

Explanation of Item 6: Stability of Foster Care Placement

This is an area of **Strength** for Barnwell DSS. This item measures the frequency of placement changes for children in foster care, and assesses the reason for those changes. Agency data shows that Barnwell DSS children were not experiencing frequent placement changes.

Agency Data

Measure P1.5: Permanency Goal for Child – Of all children who have been in foster care for 15 of the most recent 22 months, the percent for which a Termination of Parental Rights (TPR) petition has been filed.

Objective: $>= 53\%$ (DSS established objective)								
	Children in Care	Number of	Percent of	Number of Children				
	At Least 15 of	Children With	Children With	Above				
	Last 22 Months	TPR Complaint	TPR Complaint	(Below) Objective				
	10/ 1/ 2006 -		_	_				
	09/ 30/ 2007							
State	3642	1662	45.6%	(268.3)				
Barnwell	43	24	55.8%	1.2				

Onsite Review Findings								
Permanency Item 7: Permanency Goal for Children.								
			Area N	leeding				
	Strength		Improvement		Not	t Applicable		
	#	%	#	%	#	%		
Foster Care	10	100	0	0	0	0		

Explanation of Item 7: Permanency Goal for Children

This is an area of **Strength** for Barnwell DSS. This item evaluates the appropriateness of permanency goals for children in foster care and the timeliness of those permanency decisions. One measure used to evaluate this item is that 53% or more of the children in care 15 of the most recent 22 months must have a TPR petition filed. Agency data shows that TPR petitions were filed timely on 24 of the 43 children (55.8%) in foster care. Reviewers found that the permanency goals of children in care were appropriate.

Onsite Review Findings								
Permanency Item 8: Reunification, Guardianship, or Permanent Placement with Relatives.								
			Area Ne	eeding				
	Strength		Improv	ement	Not Ap	plicable		
	#	%	#	%	#	%		
Foster Care	1	100	0	0	9	0		

Explanation of Item 8: Reunification or Permanent Placement with Relatives

This is an area of **Strength** for Barnwell DSS. This item evaluates the activities and processes necessary to accomplish the goal of reunification with caregivers or placement with relatives. In 100% of the foster care cases reviewed, the children were appropriately reunified with their parents within 12 months of entering care.

Agency Data

Measure P1.4: Length of Time to Achieve Adoption – Of all children who exited from foster care during the year under review to finalized adoption, the percent that exited care in less than 24 months from the time of the latest removal from home.

Objective: $>= 32\%$ (federal standard)								
	Number of	Number of Children	Number of	Number of				
	Children With	Where Adoption Was	Children	Children Above				
	Finalized	Finalized Within 24	Objective	(Below)				
	Adoption Within	Months of Entering	>=32.00%	Objective				
	Past 12 months	Care		_				
State	397	62	15.6%	(65.0)				
Barnwell	0	0	0%	(0.1)				

Explanation of Item 9: Adoption

This is an **Area Needing Improvement** for Barnwell DSS. This item evaluates the effectiveness of the process within the child welfare system to achieve timely adoptions for children in foster care. The federal standard is that at least 32% of adoptions be completed within 24 months of a child entering care. Barnwell DSS completed no adoptions in the past 12 months. In evaluating the cases of children in care more than 24 months with the plan of adoption, reviewers found TPR pleading were filed timely, but the cases were not heard. Appealed TPRs were also causing delays in permanency.

Agency Data

Measure P1.6: Permanency Goal of "Alternate Planned Permanent Living Arrangement" – Of all children in foster care, the percent with a permanency goal of emancipation (Indep Liv Services) or a planned permanent living arrangement other than adoption, guardianship, or return to family.

Objective: <= 15% (agency established objective)										
	Number of Children in	Number of	Percent of	Number of						
	Care for at Least One	Children with	Children with	Children Above						
	Day October 1, 2006 to	Permanency Plan	Permanency	(Below)						
	September 31, 2007	of APPLA	Plan of APPLA	Objective						
State	8962	1533	17.01	(188.7)						
Barnwell	56	6	10.7%	2.4						

Explanation of Item 10: Permanency Goal of APPLA

This is an area of **Strength** for Barnwell DSS. This item evaluates the appropriateness and effectiveness of services provided to children with the permanency plan of APPLA. One objective for this item is that no more than 15% of the children in foster care should have the plan, Alternate Planned Permanent Living Arrangement. Only 10.7% of the children in the care of Barnwell DSS have this plan. Reviewers found that children with APPLA as a permanency plan were receiving appropriate independent living services.

Permanency Outcome 2: The continuity of family relationships and connections is preserved for children.

The county's performance on this outcome is based on the rating of six items:

- 11) Proximity of foster care placement
- 12) Placement with siblings in foster care
- 13) Visiting with parents and siblings in foster care
- 14) Preserving connections
- 15) Relative placement
- 16) Relationship of child in care with parents

Area Needing Improvement Area Needing Improvement Strength Strength Strength Area Needing Improvement

Agency Data

Measure P2.1: Proximity of Foster Care Placement – Of all children who have been in foster care during the reporting period (excluding MTS and Adoptions children), what percentage are placed within the county of origin?

Objective: $>= 70\%$ (DSS established objective)										
	Number of	Number of	Percent of Children	Number of						
	Children in Care	Children Placed	Placed Within	Children Above						
	10/ 1/ 2006 -	Within County of	County of Origin	(Below)						
	09/ 30/ 2007	Origin		Objective						
State	6,653	4,216	63.4%	(441.1)						
Barnwell	56	29	51.8%	(10.2)						

Explanation of Item 11: Proximity of Foster Care Placement

This is an **Area Needing Improvement** for Barnwell DSS. This item evaluates the agency's efforts to keep children close enough to their families so that essential relationships can be maintained. The objective is at least 70% of the children in care be placed within the county of origin. Agency data shows that only 51.8% of Barnwell DSS children were placed within the county.

Onsite Review Findings												
Permanency Item 12: Placement with Siblings												
Area Needing												
	Stre	ngth	Improv	vement	Not App	licable						
	#	%	#	%	#	%						
Foster Care												

Explanation of Item 12: Placement with Siblings in Foster Care

This is an **Area Needing Improvement** for Barnwell DSS. This item evaluates the agency's efforts to keep siblings together when it is appropriate to do so. Although most siblings were kept together, the percentage (75%) was not high enough to meet agency standards.

Onsite Review Findings											
Permanency Item 13: Visiting with Parents and Siblings in Foster Care											
			Area N	leeding							
	Stre	ngth	Improv	vement]	Not Applicable					
Foster Care	5	100	0	0	5	0					

Explanation of Item 13: Visiting with Parents and Siblings in Foster Care

This is an area of **Strength** for Barnwell DSS. This item evaluates the agency's efforts to ensure that visits occur between children in foster care and their siblings and parents. Reviewers found that visits between the children, parents and their siblings in foster care were occurring as required by policy.

Site Visit Findings

Permanency Item 14: Preserving Connections

	Stre	ngth	Area Needing Improvement		Not Applicable		
	#	%	#	%	#	%	
Foster Care	4	100	0	0	6	0	

Explanation of Item 14: Preserving Connections

This is an area of **Strength** for Barnwell DSS. Whereas Item 13 addressed parents and siblings, this item evaluates the agency's efforts to preserve children's connections to the people, places and things that are important to them. In 100% of the cases reviewed, onsite reviewers rated this item an area of strength. Barnwell does a very good job of preserving the relationships that are important to children in foster care. Reviewers saw many examples of relative involvement in the children's lives beyond the minimum required visitation. There were documented instances of the agency facilitating contacts between siblings at their high school events.

Onsite Review Findings

Permanency Item 15: Relative Placement

			Area l				
	Stre	ngth	Impro	vement	Not Applicable		
	#	%	#	%	#	%	
Foster Care	9	100	1	10	0	0	

Explanation of Item 15: Relative Placement

This is an area of **Strength** for Barnwell DSS. This item evaluates the agency's efforts to identify and assess relatives as potential placement resources for children in foster care. In 90% of the cases reviewed, there was evidence that both maternal and paternal relatives were assessed as placement options for the children in foster care.

Onsite Review Findings												
Permanency Item 16: Relationship of Child in Care with Parents												
	Area Needing											
	Stre	ngth	Improv	vement	Not App	licable						
	# % # % # %											
Foster Care	0	0	1	20	9	0						

Explanation of Item 16: Relationship of Child in Care with Parents

This is an **Area Needing Improvement** for Barnwell DSS. This item evaluates the agency's efforts to promote a strong emotionally supportive relationship between children in care and their parents, beyond the twice minimum visitation requirement. Reviewers found no evidence of the agency's efforts in supporting the parent-child relationships beyond the minimum required twice month visitation. Agency policy encourages this additional contact when appropriate.

Well Being Outcome 1: Families have enhanced capacity to provide for their children's needs.

The county's performance on this outcome is based on the rating of four items:

- 17) Needs and services of child, parents and caregivers
- 18) Child and family involvement in case planning
- 19) Worker visits with child
- 20) Worker visits with parents

Area Needing Improvement Area Needing Improvement Area Needing Improvement Area Needing Improvement

Site Visit Findings												
Well Being Item 17: Needs and Services of Child, Parents, Foster Parents												
	Area Needing											
	Stre	ngth	Improv	vement	Not Applicable							
	#	%	#	%	#	%						
Foster Care	7	70	3	30	0	0						
Treatment	0	0	10	100	0	0						
Total Cases	7	35	13	65	0	0						

Explanation of Item 17: Needs and Services of Child, Parents and Caregivers

This is an **Area Needing Improvement** for Barnwell DSS. This item asks two questions: 1) Were the needs of the children, parents, and foster parents assessed, and 2) Did the agency take steps to meet the identified needs? Reviewers rated 70% of the foster care cases as strong in this area. Reviewers determined that treatment cases showed significant deficiencies. The practice most identified as needing improvement was the need for more thorough assessments of all the

appropriate family members. Case records did not contain evidence that the needs of fathers, alternative caregivers (usually grandparents) were assessed. In most of the treatment cases, the fathers were never addressed or assessed, even when they were involved in their children's lives.

Onsite Review Findings												
Well Being Item 18: Child and Family Involvement in Case Planning												
		Area Needing										
	Stre	ngth	Impro	ovement	Not Applicable							
	#	%	#	%	#	%						
Foster Care	4	67	2	33	6	0						
Treatment	0	0	10	100	0	0						
Total Cases	4	25	12	75	6	0						

Explanation of Item 18: Child and Family Involvement in Case Planning

This is an **Area Needing Improvement** for Barnwell DSS. This item evaluates the agency's efforts to involve parents and children in the case planning process. Onsite reviewers found that in 100% of the treatment cases reviewed, parents and caretakers were not involved in the case planning process. In the majority of the treatment cases, reviewers could not find written treatment plans. In 33% of the foster care cases reviewed, the records contained no supporting documentation of involving the child, father, or adoptive parents in the case planning process.

Well Being Item 19: Worker Visits with Child

Area Needing											
	~			U							
	Strength		Improv	ement	Not Applicable						
	#	%	#	%	#	%					
Foster Care	10	100	0	0	0	0					
Treatment	0	0	10	100	0	0					
Total Cases	10	50	10	50	0	0					

Explanation of Item 19: Worker Visits with Child

This is an **Area Needing Improvement** for Barnwell DSS. This item measures the frequency of caseworker visits with children under agency supervision, and evaluates the quality of those visits. Onsite reviewers determined that in 100% of the treatment cases reviewed, monthly visits were not occurring with all of the children during the period under review. In the majority of the treatment cases, there were children who had not been seen in over six months, and visits were often not made in the home. Reviewers also found that the content of those visits did not assess risk and safety issues. In 100% of the foster care cases, the children were seen monthly as required by policy.

Onsite Review Findings													
Well Being Item 20: Worker Visits with Parent(s)													
	Area Needing												
	Stre	ength	Improv	vement	Not Applicable								
	#	%	#	%	#	%							
Foster Care	1	33	2	66	7	0							
Treatment	1	10	9	90	0	0							
Total Cases	2	15	11	85	7	0							

Explanation of Item 20: Worker Visits with Parents

This is an **Area Needing Improvement** for Barnwell DSS. This item measures the frequency of caseworker visits with parents, and evaluates the quality of those visits. In 66% of the foster care cases and in 90% of the treatment cases, monthly visits were not occurring with parents during the period under review. Caseworkers focused their efforts on mothers, to the exclusion of fathers, even when fathers lived in the home.

Well Being Outcome 2: Children receive appropriate services to meet their educational needs.

The county's performance on this outcome is based on the rating of one item: **Area Needing Improvement**

21) Educational need of child

Onsite Review Findings

Well Being Item 21: Educational Needs of Child							
			Area Needing				
	Strength		Improvement		Not Applicable		
	#	%	#	%	#	%	
Foster Care	6	100	0	0	4	0	
Treatment	6	75	2	25	2	0	
Total Cases	12	86	2	14	6	0	

Explanation of Item 21: Educational Needs of the Child

This is an **Area Needing Improvement** for Barnwell DSS. This item evaluates the agency's ability to assess and address the educational needs of children under agency supervision. This was area of strength in 86% of the cases, which does not meet the agency objective of 90%. Twenty-five percent of the treatment cases showed deficiencies in this area. In those cases, there was either no direct contact with the schools or no school records in the file to monitor identified educational issues.

Well Being Outcome 3: Children receive adequate services to meet their physical and mental health needs.

The county's performance on this outcome is based on the rating of two items:

- 22) Physical health of the child
- 23) Mental health of the child

Area Needing Improvement Area Needing Improvement

Onsite Review Findings

Well Being Item 22: Physical Health of the Child								
			Area Needing					
	Stren	gth	Impro	ovement	Not Applicable			
	#	%	#	%	#	%		
Foster Care	9	90	1	10	0	0		
Treatment	1	10	9	9	0	0		
Total Cases	10	50	10	10	0	0		

Explanation of Item 22: Physical health of the child

This is an **Area Needing Improvement** for Barnwell DSS. This item evaluates the agency's ability to assess and attend to the physical and dental health needs of children under agency supervision. In 90% of the foster care cases, workers consistently assessed the medical and dental health needs of children. When medical needs were identified workers assisted clients in accessing services when needed. Physical examinations for children in foster care were completed according to policy and medical records were in the files where appropriate. However, in 90% of the treatment cases, there was no evidence that the health needs of the children were assessed.

Onsite Review Findings								
Well Being Item 23: Mental Health of the Child								
	Area Needing							
	Strength		Improvement		Not Applicable			
	#	%	#	%	#	%		
Foster Care	4	80	1	20	5	0		
Treatment	2	25	6	75	2	0		
Total Cases	6	46	7	54	7	0		

Explanation of Item 23: Mental Health of the Child

This is an **Area Needing Improvement** for Barnwell DSS. This item evaluates the agency's ability to assess and attend to the mental health needs of children under agency supervision. Eighty percent of the foster care cases reviewed were rated an area of strength for this item. In

75% of the treatment cases, there was no evidence that the mental health needs of children were assessed.

Unfounded Investigations				
	Yes	No		
Investigation initiated timely?	4	1		
Was assessment adequate?	4	1		
Was decision appropriate?	4	1		

Explanation of Item 24: Unfounded Investigations

This is an **Area Needing Improvement** for Barnwell DSS. This item evaluates the effectiveness of the agency's investigative process and determines if its decisions were supported by the facts of the cases. One of the five cases had problems in all three areas evaluated. The assessment was not adequate because the investigator failed to comply with instructions provided during a supervisory staffing. Without the recommended interviews and examination the agency could not support its conclusion that abuse had not occurred.

Screened Out Intakes						
Was Intake Appropriately Screened Out?	Yes 8	No 1	Cannot Determine 1			
Were Necessary Collaterals Contacted?	Yes 3	No 2	Not Applicable 5			
Were Appropriate Referrals Made?	1	3	6			

Explanation of Item 25: Screened Out Intakes:

This is an **Area Needing Improvement** for Barnwell DSS. This item evaluates the decisions made by the agency to screen out reports of incidents that the agency does not have the legal authority to investigate. One of the 10 intakes screened out should have been accepted for investigation. In that intake, the allegation indicates that the mother smokes marijuana and leaves the eight and seven year old children unattended. The mother was said to be physically abusive to the children and to have had sex in front of them. One decision to screen out an intake was questioned because the allegation involved significant risks to the child, yet the agency failed to make the collateral contacts that might have supported its decision.

Foster Care Licensing

Explanation of Item 26: Foster Home Licensing

This is an **Area Needing Improvement** for Barnwell DSS. This item evaluates the process by which the agency ensures that all foster homes comply with licensing requirements. Agency data shows that there were no expired licenses. There was licensing compliance problems with three of the ten records reviewed. The problems most often cited were 1) inconsistencies between the CAPSS record and the hard copy files, 2) all checks (CPS, Sled and Sex Offenders) not completed annually, and 3) background information and other deficiencies not consistently documented in CAPSS.

Barnwell DSS Combined Foster Care & Treatment Case Rating Summary								
Performance Item Ratings								
Performance Item or Outcome			Strength	Area Needing Improvement	N/A*			
Safety Outcome 1: Children are, first and foremost, protected from abuse and neglect.								
Item 1:	ANI	Timeliness of initiating investigations of reports of child maltreatment	4/5 = 80%	1/5 = 20%	15			
Item 2:	Str	Repeat maltreatment	19/20 = 95%	1/20 = 5%	0			
	Safety	y Outcome 2: Children are safely maintained in the	eir homes wheneve	r possible and appropr	iate.			
Item 3:	ANI	Services to family to protect child(ren) in home and prevent removal	9/12 = 75%	3/12 = 25%	8			
Item 4:	ANI	Risk of harm to child(ren)	11/20 = 55%	9/20 = 45%	0			
]	Permanency Outcome 1: Children have permanene	• •	their living situations.				
Item 5:	Str	Foster care re-entries	1/1 = 100%	0	9			
Item 6:	Str	Stability of foster care placement	10/10 = 100%	0	0			
Item 7:	Str	Permanency goal for child	10/10 = 100%	0	0			
Item 8:	Str	Reunification, guardianship, or permanent placement with relatives	1/1 = 100%	0	9			
Item 9:	ANI	Adoption	1/5 - 20%	4/5 = 80%	5			
Item 10:	Str	Permanency goal of Alternate Planned Permanent Living Arrangement (APPLA)	4/4 = 100%	0	6			
	Permane	ency Outcome 2: The continuity of family relation	÷	ons is preserved for ch	ildren.			
Item 11:	ANI*	Proximity of foster care placement	2/2 = 100%	0	8			
Item 12:	ANI	Placement with siblings	3/4 = 75%	1/4 = 25%	6			
Item 13:	Str	Visiting with parents and siblings in foster care	5/5 = 100%	0	5			
Item 14:	Str	Preserving connections	4/4 = 100%	0	6			
Item 15:	Str	Relative placement	9/10 = 90%	1/10 = 10%	0			
Item 16:	ANI	Relationship of child in care with parents		1/1 = 100	9			
	W	ell Being Outcome 1: Families have enhanced cap	acity to provide fo	r their children's needs				
Item 17:	ANI	Needs and services of child, parents, caregiver	7/20 = 35%	13/20 = 65%	0			
Item 18:	ANI	Child and family involvement in case planning	4/16 = 25%	12/16 = 75%	4			
Item 19:	ANI	Worker visits with child	10/20 = 50%	10/20 = 50%	0			
Item 20:	ANI	Worker visits with parent(s)	2/13 = 15%	11/13 = 85%	7			
Item 21:	ANI	Educational needs of the child	12/14 = 86%	2/14 = 14%	6			
Ĭ	Well Bei	ing Outcome 3: Children receive adequate service	s to meet their phys	sical and mental health	needs.			
Item 22:	ANI	Physical health of the child	10/20 = 50%	10/20 = 20%	0			
Item 23:	ANI	Mental health of the child	6/13 = 46%	7/13 = 54%	7			

The objective is that 90% of cases be rated "Strength".

Str = Strength

ANI = Area Needing Improvement

* = Rating based on agency data, not onsite review