# South Carolina Department of Social Services Child Welfare Quality Assurance Review: Pickens County Summary Report

This draft summary report describes the results of the South Carolina Department of Social Services (DSS) Pickens County Quality Assurance Review, conducted July 21-25, 2014. The period under review was July 1, 2013 to June 30, 2014.

DSS Child Welfare Quality Assurance Reviews are conducted using the *Onsite Review Instrument* (OSRI) finalized by the federal Administration for Children & Families (ACF) in July 2008. This instrument is used to review foster care and family preservation services cases. Twenty cases were reviewed including 10 foster care and 10 family preservation cases.

The OSRI is divided into three sections: safety, permanency, and child and family well-being. There are two safety outcomes, two permanency outcomes, and three well-being outcomes. Reviewers collect information on a number of *items* related to each of the outcomes. The ratings for each *item* are combined to determine the rating for the outcome. Outcomes are rated as being substantially achieved, partially achieved, not achieved, or not applicable. The *items* are rated as *strength*, *area needing improvement*, or not applicable. Ratings for each of the outcomes are displayed in Table 1.

Table 1. Child Welfare QA Onsite Reviews - Ratings by Outcome

Outcome	Substantially Achieved	Partially Achieved	Not Achieved
Safety 1 CHILDREN ARE, FIRST AND FOREMOST, PROTECTED FROM ABUSE AND NEGLECT	67% (6)	33% (3)	0% (0)
Safety 2 CHILDREN ARE SAFELY MAINTAINED IN THEIR HOMES WHENEVER POSSIBLE AND APPROPRIATE	65% (13)	0% (0)	35% (7)
<b>Permanency 1</b> Children have Permanency and Stability in their Living Situations	20% (2)	80% (8)	0% (0)
Permanency 2 The Continuity of Family Relationships and Connections is Preserved for Children	20% (2)	70% (7)	10% (1)
Well-Being 1 Families have Enhanced Capacity to Provide for their Children's Needs	20% (4)	65% (13)	15% (3)
Well-Being 2 CHILDREN RECEIVE APPROPRIATE SERVICES TO MEET THEIR EDUCATIONAL NEEDS	89% (8)	11% (1)	0% (0)
Well-Being 3 CHILDREN RECEIVE ADEQUATE SERVICES TO MEET THEIR PHYSICAL AND MENTAL HEALTH NEEDS	58% (11)	21% (4)	21% (4)

Results for outcomes and *items* are reported by the number of cases and the percentage of total cases given each rating. In addition, the percentage of *strengths* is calculated for each *item*. This percentage is calculated by adding the number of *strengths* and the number of *areas needing improvement*. The number of *strengths* is divided into this total to determine the *percentage of strengths*.

#### **SECTION I: REVIEW FINDINGS**

#### SAFETY OUTCOME 1: CHILDREN ARE, FIRST AND FOREMOST, PROTECTED FROM ABUSE AND NEGLECT

Two items are included under Safety Outcome 1. Ratings for the two items are shown in Table 2.

Table 2.

#### Item 1: Timeliness of initiating investigations

Purpose of Assessment: To determine whether responses to all accepted child maltreatment

reports received during the period under review were initiated and face-to-face contact with the child made, within the timeframes established by agency policies or State statute.

Rating	Item 1	Item 2
Strength	35% (7)	40% (8)
Area needing improvement	10% (2)	5% (1)
Not Applicable	55% (11)	55% (11)
Total	100% (20)	100% (20)
% Strengths	77.8% (7)	88.9% (8)

#### Item 2: Repeat maltreatment

Purpose of Assessment: To determine if any child in the family experienced repeat maltreatment within a 6-month period.

### SAFETY OUTCOME 2: CHILDREN ARE SAFELY MAINTAINED IN THEIR HOMES WHENEVER POSSIBLE AND APPROPRIATE

Two items are included under Safety Outcome 2. Ratings for the items are shown in Table 3.

#### Item 3: Services to family

Purpose of Assessment: To determine whether, during the period under review, the agency made concerted efforts to provide services to the family to prevent children's entry into foster care or reentry after a reunification.

Table 3.

Rating	Item 3	Item 4
Strength	35% (7)	65% (13)
Area needing improvement	35% (7)	35% (7)
Not Applicable	30% (6)	0% (0)
Total	100% (20)	100% (20)
% Strengths	50% (7)	65% (13)

#### Item 4: Risk assessment and safety management

Purpose of Assessment: To determine whether, during the period under review, the agency made concerted efforts to assess and address the risk and safety concerns relating to the child(ren) in their own homes or while in foster care.

#### PERMANENCY OUTCOME 1: CHILDREN HAVE PERMANENCY AND STABILITY IN THEIR LIVING SITUATIONS

Six items are included under Permanency Outcome 1. Ratings for the items are shown in Table 4.

#### **Item 5: Foster Care reentries**

Purpose of Assessment: To assess whether children who entered foster care during the period under review were re-entering within 12 months of a prior foster care episode.

#### Item 6: Stability of foster care placement

Purpose of Assessment: To determine if the child in foster care is in a stable placement at the time of the onsite review and that any changes in placement that occurred during the period under review were in the best interest of the child and consistent with achieving the child's permanency goal(s).

#### Item 7: Permanency goal for child

Purpose of Assessment: To determine whether appropriate permanency goals were established for the child in a timely manner.

#### Item 8: Reunification, guardianship, or permanent placement with relatives

Purpose of Assessment: To determine whether concerted efforts were made, or are being made, during the period under review, to achieve reunification, guardianship, or permanent placement with relatives in a timely manner.

#### Item 9: Adoption

Purpose of Assessment: To determine whether, during the period under review, concerted efforts were made, or are being made, to achieve a finalized adoption in a timely manner.

#### Item 10: Other planned permanent living arrangement (OPPLA)

Purpose of Assessment: To determine whether, during the period under review, the agency made concerted efforts to ensure:

- That the child is adequately prepared to make the transition from foster care to independent living (if it is expected that the child will remain in foster care until he or she reaches the age of majority or is emancipated).
- That the child, even though remaining in foster care, is in a "permanent" living arrangement with a foster parent or relative caregiver and that there is a commitment on the part of all parties involved that the child remain in that placement until he or she reaches the age of majority or is emancipated.
- That the child is in a long-term care facility and will remain in that facility until transition to an adult care facility.

Table 4.

Rating	Item 5	Item 6	Item 7	Item 8	Item 9	Item 10
Strength	10% (2)	30% (6)	25% (5)	10% (2)	5% (1)	5% (1)
Area needing improvement	0% (0)	20% (4)	25% (5)	5% (1)	20% (4)	10% (2)
Not Applicable	90% (18)	50% (10)	50% (10)	85% (17)	75% (15)	85% (17)
Total	100% (20)	100% (20)	100% (20)	100% (20)	100% (20)	100% (20)
% Strengths	100% (2)	60% (6)	50% (5)	66.7% (2)	20% (1)	33.3%(1)

### PERMANENCY OUTCOME 2: THE CONTINUITY OF FAMILY RELATIONSHIPS AND CONNECTIONS IS PRESERVED FOR CHILDREN

Six *items* are included under Permanency Outcome 2. Ratings for the *items* are shown in Table 5.

#### **Item 11: Proximity of Foster Care Placement**

Purpose of Assessment: To determine whether, during the period under review, concerted efforts were made to ensure that the child's foster care placement was close enough to the parent(s) to facilitate face-to-face contact between the child and the parent(s) while the child was in foster care.

#### Item 12: Placement with siblings

Purpose of Assessment: To determine if, during the period under review, concerted efforts were made to ensure that siblings in foster care are placed together unless a separation was necessary to meet the needs of one of the siblings.

#### Item 13: Visiting with parents & siblings in foster care

Purpose of Assessment: To determine if, during the period under review, concerted efforts were made to ensure that visitation between a child in foster care and his or her mother, father, and siblings is of sufficient frequency and quality to promote continuity in the child's relationship with these close family members.

#### **Item 14: Preserving connections**

Purpose of Assessment: To determine whether, during the period under review, concerted efforts were made to maintain the child's connections to his or her neighborhood, community, faith, extended family, tribe, school, and friends.

#### Item 15: Relative placement

Purpose of Assessment: To determine whether, during the period under review, concerted efforts were made to place the child with relatives when appropriate.

#### Item 16: Relationship of child in care with parents

Purpose of Assessment: To determine whether, during the period under review, concerted efforts were made to promote, support, and/or maintain positive relationships between the child in foster care and his or her mother and father or other primary caregiver(s) from whom the child had been removed through activities other than just arranging for visitation.

Table 5.

Rating	Item 11	Item 12	Item 13	Item 14	Item 15	Item 16
Strength	25% (5)	20% (4)	15% (3)	30% (6)	25% (5)	10% (2)
Area needing improvement	10% (2)	15% (3)	35% (7)	15% (3)	20% (4)	30% (6)
Not Applicable	65% (13)	65% (13)	50% (10)	55% (11)	55% (11)	60% (12)
Total	100% (20)	100% (20)	100% (20)	100% (20)	100% (20)	100% (20)
% Strengths	71.4% (5)	57.1% (4)	30% (3)	66.7% (6)	55.6% (5)	25% (2)

Well-Being Outcome 1: Families Have Enhanced Capacity to Provide for Their Children's Needs
Four items are included under Well-Being Outcome 1. Ratings for the items are shown in Table 6.

#### Item 17: Needs and services of child, parents, & foster parents

Purpose of Assessment: To determine whether, during the period under review, the agency made concerted efforts to assess the needs of children, parents, and foster parents (both at the child's entry into foster care [if the child entered during the period under review] or on an ongoing basis) to identify the services necessary to achieve case goals and adequately address the issues relevant to the agency's involvement with the family, and provided the appropriate services.

#### Item 18: Child & family involvement in case planning

Purpose of Assessment: To determine whether, during the period under review, concerted efforts were made (or are being made) to involve parents and children (if developmentally appropriate) in the case planning process on an ongoing basis.

#### Item 19: Caseworker visits with the child

Purpose of Assessment: To determine whether the frequency and quality of visits between caseworkers and the child(ren) in the case are sufficient to ensure the safety, permanency, and well-being of the child and promote achievement of case goals.

#### *Item* 20: Caseworker visits with parents

Purpose of Assessment: To determine whether, during the period under review, the frequency and quality of visits between caseworkers and the mothers and fathers of the children are sufficient to ensure the safety, permanency, and well-being of the children and promote achievement of case goals.

Table 6.

Rating	Item 17	Item 18	Item 19	Item 20
Strength	20% (4)	20% (4)	80% (16)	10% (2)
Area needing improvement	80% (16)	75% (15)	20% (4)	80% (16)
Not Applicable	0% (0)	5% (1)	0% (0)	10% (2)
Total	100% (20)	100% (20)	100% (20)	100% (20)
% Strengths	20% (4)	21.1% (4)	80% (16)	11.1% (2)

**Well-Being Outcome 2: Children Receive Appropriate Services to Meet Their Educational Needs**One *item* is included under Well-Being Outcome 2. Ratings for the *item* are shown in Table 7.

#### Item 21: Educational needs of child

Purpose of Assessment: To assess whether, during the period under review, the agency made concerted efforts to assess children's educational needs at the initial contact with the child (if the case was opened during the period under review) or on an ongoing basis (if the case was opened before the period under review), and whether

Table 7.

Rating	Item 21
Strength	40% (8)
Area needing improvement	5% (1)
Not Applicable	55% (11)
Total	100% (20)
% Strengths	88.9% (8)

identified needs were appropriately addressed in case planning and case management activities.

### Well-Being Outcome 3: Children Receive Adequate Services to Meet Their Physical and Mental Health Needs

Two items are included under Well-Being Outcome 3. Ratings for the items are shown in Table 8.

#### Item 22: Physical health of child

Purpose of Assessment: To determine whether, during the period under review, the agency addressed the physical health needs of the child, including dental health needs.

#### Item 23: Mental/behavioral health of child

Purpose of Assessment: To determine whether, during the period under review, the agency addressed the mental/behavioral health needs of the child(ren).

Table 8.

Rating	Item 22	Item 23
Strength	55% (11)	60% (12)
Area needing improvement	30% (6)	20% (4)
Not Applicable	15% (3)	20% (4)
Total	100% (20)	100% (20)
% Strengths	64.7% (11)	75% (12)

#### **SECTION II: FOSTER HOME LICENSE REVIEW**

As part of the Quality Assurance Review Process in Pickens County, ten Foster Home Licenses were randomly selected from the list of all licenses issued for the county during the period under review. These licenses are reviewed using the *South Carolina Department of Social Services Quality Assurance Foster Home License Review Instruments*. There is one instrument for issuance of initial licenses and another instrument for the renewal of licenses. Each instrument contains a section of deficiencies, namely agency oversight, data entry, and qualitative issues. Deficiencies noted in this section may not invalidate the license but still require attention and correction by county management. Each instrument includes the appropriate agency, state, and federal requirements.

#### Initial License review criteria include the following *items*:

- Information related to firearms and ammunition in the house
- Pet vaccination information
- Background checks
- Convictions
- Required trainings
- Medical reports
- Fire inspections/re-inspections
- DHEC/Lead inspections

- Central registry check on alternative caregiver, if applicable
- A review of any conflicts noted between file documents and CAPSS
- Completion and issuance of the 1513 prior to the license being issued
- Guidelines regarding in-ground swimming pools

#### Renewal License review criteria include the following *items*:

- Convictions
- Training hours
- Medical reports if a new household member has been added or if there is a change in foster parent's medical status
- Fire inspections
- FBI checks, if applicable
- Guidelines regarding in-ground swimming pools
- 1513 completed prior to issuance of the license

- Any amendments to the license, if applicable
- Documentation regarding if there are more than five children in the home
- Annual firearms location update
- Safety checks of alternative caregivers
- A review of child protective service allegations
- Pet vaccination information
- A review of any regulatory infractions
- A review of any conflicts noted between file documents and CAPSS

#### Possible deficiencies found in Initial and Renewal cases include:

- Updated home studies
- Discipline Agreements
- Fire drills
- Quarterly home visits
- Disaster Preparedness Plans
- Information concerning the alternative caregivers
- Alternative caregiver forms

- Applications
- Autobiography information
- Financial information
- Child factor's checklists
- Initial home assessment studies
- References

Areas noted as having occurred as required on the assessment are rated as *strengths*. Those *items* that were not met are rated as *area needing improvement* (ANI). If the issue is not applicable, it is rated N/A.

Additionally, the percentage of *strengths* is also calculated for each *item*. This percentage is calculated by adding the number of *strengths* and the number of *ANIs*. The number of *strengths* is divided into this total to determine the percentage of *strengths*. Results of the review are noted in Table 9.

#### **Foster Home Licensing Findings for Pickens County**

Note: These services are contracted to a private provider, who is responsible for the ratings instead of the county DSS office. These are included in the county report because the QA system is the present system for evaluating compliance for Foster Home License requirements with the samples pulled via the county in which the home is located to assure that all homes have the same opportunity to be in the random sampling.

Initial License Cases. Four foster care issuances for initial/standard license were reviewed. Information for ratings was obtained by reviewers through case file documentation, which includes the use of CAPSS. Two of the cases reviewed were rated as *ANI* because some of the licensing requirements were not met prior to authorization of the license issuance. Issues identified that led to the rating of *ANI* for the two cases include:

#### Safety

• Documentation did not verify that lead found in the home was removed. (1 case)

#### Records

Documentation of the child's medical records could not be located in the file. (1 case)

Renewal License Cases. Five cases reviewed were rated as *ANI* because some of the licensing requirements were not met prior to authorization of the license renewal. Information for ratings was obtained by reviewers through case file documentation, which

Table 9. Summary of Ratings for Initial and Renewal Cases

Rating	Initial	Renewal
Strength	2 (50%)	1 (16.7%)
Area needing improvement	2 (50%)	5 (83.3%)
Total	4 (100%)	6 (100%)
% Strengths	2 (50%)	1 (16.7%)

includes the use of CAPSS. Issues identified that led to the rating of ANI for five cases include:

#### **Background Checks:**

• There was no documentation in the case file to verify that central registry, SLED, sex offender registry, and/or FBI checks were completed for all applicable individuals. (4 cases)

#### **Documentation:**

Medical statement documentation for all family members was not located in the file. (3 cases)

 Documentation confirming that pet vaccinations were up-to-date or were no longer needed was not located in the case file. (1 case)

#### **Training:**

• Training certificates for the re-licensure period were not located in the case file, and instruction documentation was not signed. (1 case)

#### Fire Safety:

• The case file did not include documentation verifying that all annual fire inspections for the re-licensure period were conducted. (1 case)

#### Safety:

• Documentation verifying that the agency addressed a reported allegation was not located in the case file. (1 case)

**Deficiencies found in Initial and Renewal Cases.** Deficiencies were noted for eight of the ten files reviewed. Issues identified by the reviewers include:

#### **Initial Case Deficiencies**

#### **Documentation:**

- The autobiography for the mother was not dated. (1 case)
- The Licensing Application (1513) form was not signed by the foster family. (1 case)
- The current license could not be located in the case file. (1 case)

#### **Renewal Case Deficiencies**

#### Fire Drills:

- Documentation verifying that fire drills were conducted within 24 hours of a child's placement was not located in the case file. (5 cases)
- Documentation verifying that quarterly fire drills were conducted while children were placed in foster homes was not located in the case file. (3 cases)

#### **Alternative Caregiver:**

Documentation did not include identification of an alternative caregiver/ babysitter. (2 cases)

#### Safety:

- Documentation did not verify that all quarterly home visits were completed in a timely manner or at all. (4 cases)
- All Disaster Plans were not located in the case file or were not signed and/or dated. (2 cases)
- All Discipline Agreements were not located in the case file or were not signed and/or dated. (2 cases)

#### Section III: Child Protective Service No Action Reports Review

A review of ten no action reports was completed to determine whether whether agency policy and procedures were followed. The reports were randomly selected from the list of reports on which no action was taken by the county during the period under review. The *South Carolina Department of Social Services Quality Assurance Review No Action Reports Instrument* was used to conduct the review. This instrument includes a description of the allegation and fourteen questions regarding the no action decisions and processes (see Table 10).

Table 10. Summary of Item Ratings for No Action Reports Review

	Yes	No	NA	Total
1. Illegal substance use alleged AND reason for safety threatened with harm	0	10	0	10
2. Use of CAPSS and/or other systems for prior involvement	9	1	0	10
3a. Did the intake worker thoroughly complete the Sufficiency tab in CAPSS	8	2	0	10
3b. If question 1 or 2 is answered no, did worker provide explanation	3	0	7	10
4a. Maltreatment tab in CAPSS completed	9	0	1	10
4b. If yes to maltreatment, did worker provide an explanation	0	0	10	10
4c. If yes to maltreatment, did supervisor provide additional information	0	0	10	10
5. Safety factors documented on Intake Assessment not discovered by intake worker	0	10	0	10
6. Assessment made utilizing SCDSS Risk Matrix	7	0	3	10
7a. Risk Matrix results included statements contradictory to allegation	5	2	3	10
7b. Risk Matrix results failed to include all statements that support allegation	5	2	3	10
8. Contact with necessary collaterals prior to screen-out decision	5	1	4	10
9. Another intake referral on same perpetrator and/or child within 12 months	2	8	0	10
10. Intake Supervisor ensured consultation with another supervisory-level authority	0	2	8	10

<sup>\*</sup>Note: A single case may have more than one issue identified.

The percentage of *strengths* is also calculated for the cases reviewed. This percentage is calculated by adding the number of *strengths* and the number of *ANIs*. The **Table 11. Summary of Ratings for No Action Reports Review** 

strengths and the number of ANIs. The number of strengths is divided into this total to determine the percentage of strengths. Findings of these reviews are noted in Table 11.

In seven cases, pieces of agency policy and procedures were not followed. Information for ratings was obtained by reviewers

Rating

Were agency policy and procedures followed?

Strength 3 (30%)

Area needing improvement 7 (70%)

Total 10 (100%)

% Strengths 3 (30%)

through case file documentation, which includes the use of CAPSS. Issues identified that led to the rating of *ANI* include:

- Statements documented in the Risk Matrix were contradictory to documentation of the allegations, with no reconciliation of facts documented. (5 cases)
- Some of the areas in the Risk Matrix and/or other documentation did not include statements to address all documented allegations made by the reporter, with no reconciliation of facts documented. (4 cases)

- Case documentation indicated that the alleged perpetrators were the aunt and uncle who were drinking in the home, but the agency failed to identify the aunt and uncle as the perpertrators in the Sufficiency Tab documentation, with no reconciliation of differences in facts documented. (1 case)
- Case documentation indicated in the Sufficiency Tab that the agency answered "No," to the question of whether the family was able to be located, but then listed the family's address. (1 case)
- A family's prior history with the agency was not thoroughly documented. (1 case)
- There was no documentation to verify that the agency made, or attempted to make, any direct contact with all indicated and appropriate collateral contacts. (1 case)

#### SECTION IV: CHILD PROTECTIVE SERVICES UNFOUNDED REPORTS REVIEW

Five unfounded reports were reviewed to determine whether the reports were unfounded in accordance with agency policy and procedures. The five unfounded reports were randomly selected from the list of all reports unfounded by the county during the period under review. The review was conducted using the *South Carolina Department of Social Services Quality Assurance Review Unfounded Report Instrument*. This instrument includes a description of the allegation and items regarding three primary areas (see Table 12):

- Timeliness of initiating investigations of reports of child maltreatment,
- Repeat maltreatment, and
- Risk assessment and safety management.

Table 12. Summary of Item Ratings for Unfounded Review

	Yes	No	N/A	Total
1A. Investigation not initiated in accordance with timeframes and requirements	0	5	0	5
1B. Face-to-face contact not made in accordance with timeframes and requirements	2	3	0	5
1C. Delays in investigation initiation or face-to-face contact beyond control of agency	1	1	3	5
2A. At least one substantiated or indicated maltreatment report	0	5	0	5
2B. One substantiated or indicated maltreatment report within six months before or after	0	0	5	5
2C. Repeat maltreatment involving the same or similar circumstances	0	0	5	5
3A. Initial assessment of risk to the children and family in the home	4	1	0	5
3B. Ongoing assessment(s) of risk to the children and family in the home	1	4	0	5
3C. Safety concerns that were not adequately or appropriately addressed by the agency	2	3	0	5

<sup>\*</sup>Note: A single case may have more than one issue identified.

The percentage of *strengths* is calculated for each decision to unfound. This percentage is calculated by adding the number of *strengths* and the number of *ANIs*. The number of *strengths* is divided into this total to determine the percentage of *strengths*. Findings of these reviews are noted in Table 13.

Table 13. Summary of Ratings for Unfounded Review

Rating	Were agency policy and procedures followed?
Strength	1 (20%)
Area needing improvement	4 (80%)
Total	5 (100%)
% Strengths	1 (20%)

Information for ratings was obtained by reviewers through case file documentation, which includes the use of CAPSS. Reasons that four unfounded cases reviewed violated pieces of agency policy and procedures include:

- Case file documentation did not verify that a thorough and comprehensive initial and/or ongoing safety assessment with family members in the home was completed. (4 cases)
- There was no documentation to verify that face-to-face contacts with all appropriate family members were made in a timely manner or at all. (2 cases)
- Documentation did not verify that the agency addressed the verbal abuse disclosed by the minor child. (1 case)
- Documentation did not verify why the agency closed the case before receiving mental health information on the minor child. (1 case)

- Documentation did not verify that appropriate follow up occurred with the family regarding services and/or safety within the home. (2 cases)
- Documentation did not verify that the agency met with the children alone to assess for safety. (1 case)

#### Section V: Family Strengthening Services Review

A review of five allegations was completed to determine whether the report was referred to Family Strengthening Services (FSS) according to agency policy and procedures. The reports were randomly selected from the list of reports referred to a Community-Based Prevention Services Provider by the county during the period under review. The South Carolina Department of Social Services Quality Assurance Review Community-Based Prevention Services Assessment Instrument was used to conduct the review. This instrument includes a description of the allegation and sixteen questions regarding the referral to the (FSS) Community-Based Prevention Services Provider and processes (see Table 14).

Table 14. Summary of Item Ratings for Assessment

	Yes	No	NA	Total
Illegal substance use alleged AND reason for safety threatened with harm	1	4	0	5
2. Use of CAPSS and/or other systems for prior involvement		1	0	5
3a. Did the intake worker thoroughly complete the Sufficiency tab in CAPSS	5	0	0	5
3b. If question 1 or 2 is answered no, did worker provide explanation	0	0	5	5
4a. Maltreatment tab in CAPSS completed	4	1	0	5
4b. If yes to maltreatment, did worker provide an explanation	0	0	5	5
4c. If yes to maltreatment, did supervisor provide additional information	0	0	5	5
5. Existing Safety Factors not seen by intake worker or documented	0	5	0	5
6. Assessment made utilizing SCDSS Risk Matrix	5	0	0	5
7a. Results of SCDSS Risk Matrix contradicted allegation made by reporter	5	0	0	5
7b. Did results fail to include statements to support allegations made by reporter	4	1	0	5
8. Agency contacted collaterals for Community-Based Prevention Services	0	1	4	5
9. Additional intake referral made on same perpetrator AND/OR child	0	5	0	5
10. Family received community-based prevention services	0	0	5	5
11. Community-based provider entered an account in CAPSS	5	0	0	5
12. Family accepted services from Community-Based Prevention Services Provider	0	5	0	5

<sup>\*</sup>Note: A single case may have more than one issue identified.

The percentage of *strengths* is also calculated for the cases reviewed. This percentage is calculated by adding the number of *strengths* and the number of *ANIs*. The number of *strengths* is divided into this total to determine the percentage of *strengths*. Findings of these reviews are noted in Table 15.

Table 15. Summary of Ratings for FSS Review

Rating	Were agency policy and procedures followed?
Strength	0 (0%)
Area needing improvement	5 (100%)
Total	5 (100%)
% Strengths	0 (0%)

Information for ratings was obtained by reviewers through case file documentation, which includes the use of CAPSS. In five cases reviewed, there were pieces of agency policy and procedures that were not followed. Issues identified that led to the rating of *ANI* include:

- Statements documented in the Risk Matrix were contradictory to the documentations of the allegations, with no reconciliation of facts documented. (5 cases)
- Some of the areas in the Risk Matrix did not include statements to address all documented allegations made by the reporter, with no reconciliation of facts documented. (3 cases)
- Documentation did not verify that all indicated and appropriate collateral contacts were made. (1 case)
- There was no documentation to verify that the agency conducted a thorough search of the family's prior involvement with CPS. (1 case)
- The NO response indicated in the Maltreatment Tab documentation in CAPSS did not correspond to the documented allegation, with no reconciliation of facts documented. (1 case)

#### SECTION VI: VOLUNTARY CASE MANAGEMENT REVIEW

A review of five allegations was completed to determine whether the reports were referred to Voluntary Case Management (VCM) according to agency policy and procedures. The reports were randomly selected from the list of reports referred to a Community-Based Prevention Services Provider by the county during the period under review. The South Carolina Department of Social Services Quality Assurance Review Community-Based Prevention Services Assessment Instrument was used to conduct the review. This instrument includes a description of the allegation and sixteen questions regarding the referral to the VCM Community-Based Prevention Services Provider and processes (see Table 16).

Table 16. Summary of Item Ratings for Assessment

	Yes	No	NA	Total
1. Illegal substance use alleged AND reason for safety threatened with harm	1	4	0	5
2. Use of CAPSS and/or other systems for prior involvement		1	0	5
3a. Did the intake worker thoroughly complete the Sufficiency tab in CAPSS	5	0	0	5
3b. If question 1 or 2 is answered no, did worker provide explanation	0	0	5	5
4a. Maltreatment tab in CAPSS completed	2	3	0	5
4b. If yes to maltreatment, did worker provide an explanation	0	0	5	5
4c. If yes to maltreatment, did supervisor provide additional information	0	0	5	5
5. Existing Safety Factors not seen by intake worker or documented	1	4	0	5
6. Assessment made utilizing SCDSS Risk Matrix	4	0	1	5
7a. Results of SCDSS Risk Matrix contradicted allegation made by reporter	4	0	1	5
7b. Did results fail to include statements to support allegations made by reporter	3	1	1	5
8. Agency contacted collaterals for Community-Based Prevention Services	0	1	4	5
9. Additional intake referral made on same perpetrator AND/OR child	2	3	0	5
10. Family received community-based prevention services	0	2	3	5
11. Community-based provider entered an account in CAPSS	5	0	0	5
12. Family accepted services from Community-Based Prevention Services Provider	1	4	0	5

<sup>\*</sup>Note: A single case may have more than one issue identified.

The percentage of *strengths* is also calculated for the cases reviewed. This percentage is calculated by adding the number of *strengths* and the number of *ANIs*. The number of *strengths* is divided into this total to determine the percentage of *strengths*. Findings of these reviews are noted in Table 17.

Table 17. Summary of Ratings for VCM Review

Rating	Were agency policy and procedures followed?		
Strength	0 (0%)		
Area needing improvement	5 (100%)		
Total	5 (100%)		
% Strengths	0 (0%)		

Information for ratings was obtained by reviewers through case file documentation, which includes the use of CAPSS. In five cases reviewed, pieces of agency policy and procedures were not followed. Issues identified that led to the rating of *ANI* include:

- Statements documented in the Risk Matrix were contradictory to the allegations, with no reconciliation of facts documented. (3 cases)
- Some of the areas in the Risk Matrix did not include statements to address all documented allegations made by the reporter, with no reconciliation of facts documented. (3 cases)
- The Maltreatment Tab documentation in CAPSS was not accurately completed by the agency based upon other documentation in the record, with no reconciliation of facts documented. (3 cases)
- Documentation did not verify that all indicated and appropriate collateral contacts were made. (1 case)
- Case documentation indicated that the child had suicidal thoughts, but the agency failed to document the information in the intake assessment under safety factors, with no reconciliation of facts documented. (1 case)
- Documentation did not verify that the agency thoroughly researched CAPSS and/or other agency systems for prior CPS involvement. (1 case)

## APPENDIX 1. SUMMARY OF ISSUES CAUSING AN AREA NEEDING IMPROVEMENT (ANI) RATING FOR APPLICABLE CASES

The following is an overview of strengths and weaknesses that were found in the cases for Pickens County conducted July 21-25, 2014. The period under review was July 1, 2013 to June 30, 2014.

#### **Positives:**

*Item* 5 (Foster Care reentries) was identified as a strength of the agency; all applicable cases reviewed were rated as strength with no area needing improvement (ANI).

#### **Concerns:**

The following examines the *items* that had the highest *ANI* ratings.

- Item 3 (Services to family) 7 of 14 (50%) applicable cases rated as ANI
  - The agency did not make concerted efforts to provide appropriate services to the family to prevent the child(ren) from entering foster care. (4 cases) Individuals to whom services were not provided:
    - Mother (4 cases)
    - Father (2 cases)
  - The agency failed to provide services to address the safety concerns related to the mother's supervision in the home, which was the reason for agency involvement and was needed to prevent the third sibling from entering foster care. (1 case)
  - The agency failed to assess safety-related needs for the following individuals: (4 cases)
    - Father (2 cases)
  - There was a delay in the provision of services for an alternative caregiver. (1 case)
  - A diligent search was not conducted when the whereabouts of the mother were unknown. (1 case)
- Item 7 (Permanency goal for child) 5 of 10 (50%) applicable cases rated as ANI
  - The permanency goal was not established in a timely manner. (4 cases)
     Cases that provided specific reasoning noted the following issues:
    - The agency did not file for TPR in a timely manner. (4 cases)
  - The primary and/or concurrent permanency goal of adoption was not appropriate for the target child. (3 cases)

- The concurrent goal of adoption was not appropriate because the agency had not identified an adoptive resource, did not offer the target child adoptive services, and did not file for TPR. (1 case)
- Item 9 (Adoption) 4 of 5 (80%) applicable cases rated as ANI
  - The agency did not make concerted efforts to achieve adoption in a timely manner. (4 cases) Cases that provided specific reasoning noted the following issues:
    - The agency did not file or complete a TPR in a timely manner. (4 cases)
- Item 10 (Other planned permanent living arrangement) 2 of 3 (66.7%) applicable cases rated as ANI

The agency did not make concerted efforts to achieve the goal of OPPLA in a timely manner by not placing the child in a permanent living arragement. (2 cases)

- Item 13 (Visiting with parents and siblings in foster care) 7 of 10 (70%) applicable cases rated as ANI
  - The frequency of the visits between the child and the following members of the family was insufficient: (4 cases)
    - Mother (3 cases)
    - Father (3 cases)
    - Siblings (1 case)
    - Adoption parents (1 case)
  - The quality of the visits between a child who was moved to a residential treatment facility and their adoptive parents was insufficient. (1 case)
  - Diligent searches were not conducted when the whereabouts of the following individuals were unknown, which prevented the required visits with the parent(s): (2 cases)
    - Father (2 cases)
    - Mother (1 case)
- Item 16 (Relationship of child in care with parents) 6 of 8 (75%) applicable cases rated as ANI
  - The agency did not make concerted efforts to promote, support, and maintain positive relationships between the child and family. (5 cases)
     Specific relationships affected include:
    - Child and father (5 cases)

- Child and mother (4 cases)
- A diligent search was not conducted to locate the father, when needed to attempt to promote the relationship of the father and the child, around activities scheduled for the child. (1 case)
- Item 17 (Needs and services of child, parents, & foster parents) 16 of 20 (80%)
   applicable cases rated as ANI
  - Assessments were not conducted for the following individuals: (12 cases)
    - Father (9 cases)
    - Mother (7 cases)
  - Concerted efforts were not made to provide services for the following individuals: (4 cases)
    - Mother (4 cases)
    - Father (2 cases)
    - Foster Parents (1 case)
  - A diligent search was not conducted when the whereabouts of the following individuals were unknown, which prohibited proper assessment of needs and provision of services: (2 cases)
    - Mother (1 case)
    - Father (1 case)
- Item 18 (Child & family involvement in case planning) 15 of 19 (78.9%) applicable
  cases rated as ANI
  - Concerted efforts were not made to involve the following people in the case planning efforts: (15 cases)
    - Mother (12 cases)
    - Father(s) (11 cases)
    - Step-mother (1 case)
    - Paramour (1 case)
  - A diligent search was not conducted when the whereabouts of the following individuals were unknown at times that case planning would have been needed in the case: (3 cases)
    - Father (2 cases)
    - Mother (1 case)
- Item 20 (Caseworker visits with parents) 16 of 18 (88.9%) applicable cases rated as ANI
  - The frequency of visits between the agency and the following individuals were insufficient: (15 cases)

- Mother (12 cases)
- Father(s) (11 cases)
- Paramour (2 cases)
- Step-mother (1 case)
- Adoptive Parents (1 case)
- The quality of visitation between the agency and the following individuals were insufficient: (8 cases)
  - Mother (8 cases)
  - Father (1 case)
  - Paramour (1 case)
- Diligent searches were not conducted when the whereabouts of the following individuals were unknown and prevented the required monthly visit with the caseworker: (5 cases)
  - Father (3 cases)
  - Mother (2 cases)