

Edgefield County DSS
Child Welfare Services Review
June 2009

During the week of June 8 - 12, 2009, a team of DSS staff from state office and surrounding counties conducted an onsite review of child welfare services in Edgefield County. A sample of open and closed foster care and treatment cases were reviewed. Also reviewed were screened-out intakes, foster home licensing records, and unfounded investigations. Stakeholders interviewed for this review included foster parents, foster children, Edgefield DSS supervisors and workers, representative from the schools, Foster Care Review Board, Mental Health and Guardian Ad Litem Program.

Period under Review: June 1, 2008 to May 31, 2009

Purpose

The Department of Social Services engages in a review of child welfare services in each county to:

- a) Determine to what degree services are delivered in compliance with federal and state laws and agency policy; and
- b) Assess the outcomes for children and families engaged in the child welfare system.

State law (§43-1-115) states, in part:

The state department shall conduct, at least once every five years, a substantive quality review of the child protective services and foster care programs in each county and each adoption office in the State. The county's performance must be assessed with reference to specific outcome measures published in advance by the department.

The information obtained by the child welfare services review process will:

- a) Give county staff feedback on the effectiveness of their interventions.
- b) Direct state office technical assistance staff to assist county staff with their areas needing improvement.
- c) Inform agency administrators of which systemic factors impair county staff's ability to achieve specific outcomes.
- d) Direct training staff to provide training for county staff specific to their needs.

Quantitative and Qualitative Data Sources

The county-specific review of child welfare services is both quantitative and qualitative.

The review is **quantitative** because it begins with an analysis of every child welfare outcome report for that county for the period under review. The outcome reports reflect the performance of the county in all areas of the child welfare program: Child Protective Services (CPS) Intake, CPS Investigations, CPS In-Home Treatment, Foster Care, Managed Treatment Services (MTS), and Adoptions.

The review is **qualitative** because it assesses the quality of the services rendered and the effectiveness of those services. The review seeks to explain why a county's performance data looks the way it does.

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Ratings

The standard that must be met for all items reviewed onsite is 95%. Each outcome report has its own standard. To be rated an area of **Strength** most items must meet both the qualitative onsite review standard **and** the quantitative outcome report standard.

Safety Outcome 1: Children are, first and foremost, protected from abuse and neglect.

The County's performance on this outcome is based on the rating of two items:

- | | |
|---|-----------------|
| 1) Timelines of initiating investigations | Strength |
| 2) Repeat Maltreatment | Strength |

Agency Data

Performance Measure 1: Timeliness of initiating investigations on reports of child maltreatment- Of all reports of child maltreatment that were accepted for investigation during the reporting period, what percentage had a dictation type contact of initial contact where the action date is within 24 hours of accepting the report?

Report Period: 03/ 1/ 2008 to 02/ 28/ 2009

Objective: 100% in <= 24 hours (state law)

	Number of Determinations	Number of Investigations Initiated Timely	Percent of Investigations Initiated Timely	Numbers of Investigations Above (Below) Objective
State	17,091	16,778	98.17%	-313
Edgefield	46	46	100%	0

Explanation of Item 1: Timeliness of Initiating Investigations

This is an area of **Strength** for Edgefield DSS. State law requires that an investigation of all (100%) accepted reports of abuse and neglect be initiated within 24 hours. Agency data indicates that for the 12 month period under review, Edgefield DSS initiated all of the reports of alleged abuse and/or neglect within 24 hours. Reviewers found that risk ratings were assigned appropriately in all cases.

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Agency Data				
Performance Measure 3: Treatment Cases With No New Indicated Reports – Of all treatment cases that were closed during the 12 month reporting period, what percentage did NOT have a new founded intake within 12 months of the treatment case being closed? Report Period: 04/01/08 to 03/31/09				
Objective: ≥ Agency Average				
	Number of Treatment Cases Closed	Number of Treatment Cases with no founded intake within 12 months	Percent of Treatment Cases that did not have a new founded intake within 12 months	Number of Cases Above (Below) State Average
State	5,707	5,067	88.79%	N/A
Edgefield	36	34	94.44%	2.0

Explanation of Item 2: Repeat Maltreatment

This is an area of **Strength** for Edgefield DSS. This item measures the occurrence of maltreatment among children under agency supervision, or within a year of having their case being closed by the agency. Agency data shows that 94.44% of the treatment cases closed were not involved in a subsequent indicated incident of maltreatment. Reviewers did not find incidents of maltreatment that were not captured by the agency’s child welfare database (CAPSS).

Safety Outcome 2: Children are safely maintained in their homes whenever possible and appropriate.

The county’s performance on this outcome is based on the rating of two items:

- 3) Services to family to protect children and prevent removal **Area Needing Improvement**
- 4) Risk of Harm **Area Needing Improvement**

<u>Onsite Review Findings</u>						
Safety Item 3: Services to Family to Protect Children in Home and Prevent Removal						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	5	100%	0	0	5	0
Treatment	9	90%	1	10%	0	0
Total Cases	14	93%	1	7%	5	0

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Explanation of Item 3: Services to Family to Protect Children and Prevent Removal

This is an **Area Needing Improvement** for Edgefield DSS. This item assesses whether services were adequate to protect children in their home and prevent their removal and placement into foster care. This was an area of strength in 93% of the foster care and treatment cases reviewed. Reviewers found that in one of the treatment cases background checks had not been completed on alternative caregivers.

Onsite Review Findings

Safety Item 4: Risk of Harm

	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	10	100%	0	0	0	0
Treatment	4	40%	6	60%	0	0
Total Cases	14	70%	6	30%	0	0

Explanation of Item 4: Risk of Harm

This is an **Area Needing Improvement** for Edgefield DSS. This item assesses whether the agency's interventions reduced risk of harm to children. Risk of harm was managed well for all of the children in foster care. However, in 60% of the in-home treatment cases, risk of harm to children in the home was not properly managed because the agency failed to complete criminal background checks and assessments on other adults and alternate caregivers who had active roles in the children's lives. In two cases, services were not initiated to reduce risks associated with domestic violence, nor was there court intervention when parents refused to comply with the service plan. There was also a lack of diligent follow-up by the agency to continuously assess the family's needs to ensure that the children remained safe.

Permanency Outcome 1: Children have permanency and stability in their living situations.

The county's performance on this outcome is based on the rating of six items:

- | | |
|--|---------------------------------|
| 5) Foster care re-entries | Area Needing Improvement |
| 6) Stability of foster care placement | Strength |
| 7) Permanency goal for child | Strength |
| 8) Reunification or permanent placement with relatives | Strength |
| 9) Adoption | Strength |
| 10) Permanency goal of Alternate Planned Permanent Living Arrangement (APPLA) | Strength |

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Onsite Review Findings						
Permanency Item 5: Foster Care Re-entries						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	3	60%	2	40%	5	0

Explanation of Item 5: Foster Care Re-entries

This is an **Area Needing Improvement** for Edgefield DSS. This item measures the frequency of children re-entering foster care within a year of discharge. In two of the five cases reviewed for this item children were returned to agency custody by a relative because of financial need. The relative did not receive the level of support from other family members that was anticipated. Because of the small number of children in foster care in Edgefield DSS, those re-entries caused this item to be an area needing improvement.

Agency Data				
Performance Measure 6: Stability of Foster Care Placements – Of all children who had been in foster care at least 8 days but less than 12 months from the time of latest removal from home, the percentage that had no more than two placement settings.				
Objective: >= 86% (federal standard)				
	Foster Care Services Open > 7 days and < 12 months	Number with No More than 2 placements	Percent with No More than 2 placements	Number Above (Below) Objective
State	3,910	2,965	75.83%	-190.4
Edgefield	10	10	100%	0.4

Explanation of Item 6: Stability of Foster Care Placement

This is an area **of Strength** for Edgefield DSS. This item measures the frequency of placement changes for children in foster care, and assesses the reasons for those changes. The standard applied to this item is that at least 86% of children in care experience two or fewer placements during the period under review. Agency data shows that none of the children managed by Edgefield County had more than two placements.

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Onsite Review Findings

Permanency Item 7: Permanency Goal for Child

	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	10	100%	0	0	0	0

Explanation of Item 7: Permanency Goal for Children

This is an area of **Strength** for Edgefield DSS. This item evaluates the appropriateness of permanency goals for children in foster care and the timeliness of those permanency decisions. Reviewers found that the permanency plan for all of the cases reviewed was appropriate.

Stakeholder Comment: One stakeholder said “99.9% of the time, they [Edgefield DSS] are right on the money. Edgefield County staff goes out of their way to try and help families to achieve permanency.”

Agency Data

Performance Measure 8: Time to Achieve Reunification – Of all children who were reunified with their parents or caretakers at the time of discharge from foster care and had been in care for 8 days or more, what percentage were reunified in less than 12 months from the date of their latest removal from home?

Report Period: 04/01/07 to 03/31/08

Objective: $\geq 75.2\%$ (federal standard)

	Number of Children Returned to Parents/Caretakers	Number of Children Returned to Parents/Caretakers after in Care < 12 months	Percent of Children Returned to Parents/Caretakers after in Care < 12 months	Number of Children Above (Below) Objective
State	2,556	1,931	75.55%	8.9
Edgefield	11	7	63.6%	-1.3

Explanation of Item 8: Reunification or Permanent Placement with Relatives

This is an area of **Strength** for Edgefield DSS. This item evaluates the activities and processes necessary to accomplish the goal of reunification with caregivers or placement with relatives. Agency data shows that 7 of the 11 children entering foster care during the period under review returned home within a year of entering care. Although the percentage of children returning home (63.64%) fell short of the federal standard of 75.2%, reviewers found that Edgefield DSS was making good decisions about which children could safely return home.

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<u>Onsite Review Findings</u>						
Permanency Item 9: Adoption						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	7	100	0	0	3	0

Explanation of Item 9: Adoption

This is an area of **Strength** for Edgefield DSS. This item evaluates the process within the child welfare system to achieve timely adoptions for children in foster care. The federal standard is that at least 36.6% of adoptions be completed within 24 months of a child entering care. Agency data indicates that Edgefield County finalized seven adoptions during the period under review, and six of those adoptions (85.71%) were finalized within 24 months of the children entering care. This was an extraordinary accomplishment for a county with 11 children in foster care.

<u>Onsite Review Findings</u>						
Permanency Item 10: Permanency Goal of Alternate Planned Permanent Living Arrangement						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	2	100	0	0	8	0

Explanation of Item 10: Permanency Goal of APPLA

This is an area of **Strength** for Edgefield DSS. This item evaluates the appropriateness and effectiveness of services provided to children with the permanency plan of APPLA. Reviewers found that the youth with the plan of APPLA received the appropriate Independent Living services and had established relationships with adults who would support them as they grew into adulthood.

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Permanency Outcome 2: The continuity of family relationships and connections is preserved for children.

The county's performance on this outcome is based on the rating of six items:

- | | |
|---|---------------------------------|
| 11) Proximity of foster care placement | Strength |
| 12) Placement with siblings in foster care | Area Needing Improvement |
| 13) Visiting with parents and siblings in foster care | Area Needing Improvement |
| 14) Preserving connections | Area Needing Improvement |
| 15) Relative placement | Area Needing Improvement |
| 16) Relationship of child in care with parents | Area needing Improvement |

Agency Data

Performance Measure 13: Foster Children Placed in County of Origin – Of all children in foster care during the reporting period (excluding MTS and Adoptions children), what percentage are placed within the county of origin?

Report Period: 05/03/08 to 05/2/09

Objective: >= 70% (Agency established objective)

	Total Number of Children < 18 and in care during report period	Number of Children Placed in County of Origin	Percent of Children Placed in County of Origin	Number of Children Above (Below) Objective
State	6,135	4,142	67.51%	153
Edgefield	18	13	72.22%	0.4

Explanation of Item 11: Proximity of Foster Care Placement

This is an area of **Strength** for Edgefield DSS. This item evaluates the agency's efforts to keep children close enough to their families so that essential relationships can be maintained. One measure used to evaluate this item is the percentage of children who are placed within the county. The objective is at least 70% of the children in care be placed within the county. Agency data shows that 72.22% of the children were placed within the county.

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<u>Onsite Review Findings</u>						
Permanency Item 12: Placement with Siblings						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	3	43%	4	57%	3	0

Explanation of Item 12: Placement with Siblings in Foster Care

This is an **Area Needing Improvement** for Edgefield DSS. This item evaluates the agency's efforts to keep siblings together when it is appropriate to do so. Four cases needed improvement because, in those cases, children were in separate placements because the agency did not have foster homes willing to care for the entire sibling groups.

<u>Onsite Review Findings</u>						
Permanency Item 13: Visiting with Parents and Siblings in Foster Care						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	8	80%	2	20%	0	0

Explanation of Item 13: Visiting with Siblings in Foster Care and with Parents

This is an **Area Needing Improvement** for Edgefield DSS. This item evaluates the agency's efforts to ensure that visits occur between children in foster care and their siblings and parents. Edgefield DSS consistently arranged for children to visit with their mothers and siblings that were placed separately. This is an area needing improvement because, in 20% of the cases, the agency provided no explanation for why fathers were not offered the opportunity to visit their children.

<u>Onsite Review Findings</u>						
Permanency Item 14: Preserving Connections						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	6	60%	4	40%	0	0

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Explanation of Item 14: Preserving Connections

This is an **Area Needing Improvement** for Edgefield DSS. This item evaluates the agency's efforts to preserve children's connections to the people, places and things that are important to them. In 40% of the cases reviewed, the agency did not support the efforts to maintain contact with relatives who were identified as important to the children. This item's rating was affected by the agency's frequent failure to assess or support children's relationships with paternal relatives.

<u>Onsite Review Findings</u>						
Permanency Item 15: Relative Placement						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	3	30%	7	70%	0	0

Explanation of Item 15: Relative Placement

This is an **Area Needing Improvement** for Edgefield DSS. This item evaluates the agency's efforts to identify and assess relatives as potential placement resources for children in foster care. In 70% of the foster care cases, the agency failed to identify and assess both maternal and paternal relatives for placement.

<u>Onsite Review Findings</u>						
Permanency Item 16: Relationship of Child in Care with Parents						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	2	40%	3	60%	5	0

Explanation of Item 16: Relationship of Child in Care with Parents

This is an **Area Needing Improvement** for Edgefield DSS. This item evaluates the agency's efforts to promote a supportive relationship between children in care and their parents, beyond the twice minimum visitation requirement. In 60% of the cases reviewed the agency failed to take the child's age and needs into consideration when developing its visitation plans. Instead, caseworkers developed visitation plans that permitted only the minimum amount of visitation required by agency policy.

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Well-Being Outcome 1: Families have enhanced capacity to provide for their children's needs.

The county's performance on this outcome is based on the rating of four items:

- | | |
|---|---------------------------------|
| 17) Needs and services of child, parents and caregivers | Area Needing Improvement |
| 18) Child and family involvement in case planning | Area Needing Improvement |
| 19) Worker visits with child | Area Needing Improvement |
| 20) Worker visits with parents | Area Needing Improvement |

Onsite Review Findings

Well Being Item 17: Needs and Services of Child, Parents, Caregivers

	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	7	70%	3	30%	0	0
Treatment	7	70%	3	30%	0	0
Total Cases	14	70%	6	30%	0	0

Explanation of Item 17: Needs and Services of Child, Parents and Caregivers

This is an **Area Needing Improvement** for Edgefield DSS. This item asks two questions: 1) Were the needs of the child, parents, and caregivers assessed, and 2) Did the agency take steps to meet the identified needs? In 70% of the foster care and in-home treatment cases assessments and service delivery was sufficient. This item needed improvement because, in 30% of the cases, the agency failed to address the needs of alternate caregivers, non-custodial parents, and paramours who were acting as parents to the children. In those cases, incomplete assessments limited the agency's ability to address the needs of the child, parents and caregivers.

Onsite Review Findings

Well Being Item 18: Child and Family Involvement in Case Planning

	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	2	33%	4	67%	4	0
Treatment	7	70%	3	30%	0	0
Total Cases	9	56%	7	44%	4	0

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Explanation of Item 18: Child and Family Involvement in Case Planning

This is an **Area Needing Improvement** for Edgefield DSS. This item evaluates the agency's efforts to involve parents and children in the case planning process. In 67% of the foster care cases and in 30% of the treatment cases caseworkers did not engage both parents and age-appropriate children in the development of their treatment plan. It was evident that caseworkers did not know how to manage the case planning process when more than one father was connected to the children in a family.

Agency Data				
Performance Measure 14: Face-to-Face Visits with Children (<18 years of age) Of all children in foster care and treatment for at least one full calendar month during the reporting period, what percentage of children had a documented face-to-face visit every full calendar month during the reporting period? Report Period: 04/1/08 to 03/31/09				
Objective: >= 100% (Agency established objective)				
	Number of Children Under Agency Supervision at least One complete Calendar Month	Number of Children visited Every Month	Percent of Children Visited Every Month	Number of Children Above (Below) Objective
Foster Care	16	16	100%	37.5
Treatment	77	70	90.91%	21.6

Explanation of Item 19: Worker Visits with Child

This is an **Area Needing Improvement** for Edgefield DSS. This item measures the frequency of caseworker visits with children under agency supervision, and evaluates the quality of those visits. Agency data indicates that all children in foster care were seen each month. However, among the treatment cases, agency data reflect that 77 children were being served by the agency, and that there were seven children not visited each month during the period under review.

<u>Onsite Review Findings</u>						
Well Being Item 20: Worker visits with parent(s)						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	2	40%	3	60%	5	0
Treatment	5	50%	5	50%	0	0
Total Cases	7	47%	8	53%	5	0

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Explanation of Item 20: Worker Visits with Parents

This is an **Area Needing Improvement** for Edgefield DSS. This item measures the frequency of caseworker visits with parents, and evaluates the quality of those visits. Fifty percent of treatment cases and 60% of the foster care cases needed improvement because caseworkers conducted visits with the mothers of children, but failed to communicate with the legal and/or biological fathers of children.

Well-Being Outcome 2: Children receive appropriate services to meet their educational needs.

The county's performance on this outcome is based on the rating of one item:

21) Educational needs of the child **Area Needing Improvement**

Onsite Review Findings

Well Being Item 21: Educational Needs of Child

	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	7	100%	0	0	3	0
Treatment	6	86%	1	14%	3	0
Total Cases	13	93%	1	7%	6	0

Explanation of Item 21: Educational Needs of the Child

This is an **Area Needing Improvement** for Edgefield DSS. This item evaluates the agency's ability to assess and address the educational needs of children under agency supervision. In 93% of the cases reviewed the agency consistently assessed the educational needs of children, and attended to identified problem areas. This is an area needing improvement because in 7% of the cases, the agency relied on statements from clients or caregivers to assess the child's educational performance without making direct contact with the school to verify that information.

Well-Being Outcome 3: Children receive adequate services to meet their physical and mental health needs.

The county's performance on this outcome is based on the rating of two items:

22) Physical health of the child **Area Needing Improvement**
23) Mental health of the child **Area Needing Improvement**

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<u>Onsite Review Findings</u>						
Well Being Item 22: Physical Health of the Child						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	3	30%	7	70%	0	0
Treatment	6	60%	4	40%	0	0
Total Cases	9	45%	11	55%	0	0

Explanation of Item 22: Physical Health of the Child

This is an **Area Needing Improvement** for Edgefield DSS. This item evaluates the agency's ability to assess and meet the physical and dental health needs of children under agency supervision. Forty percent of the treatment cases and 70% of the foster care cases reviewed were rated an area needed improvement because the agency failed to assess and follow-up with the medical and dental needs of children.

<u>Onsite Review Findings</u>						
Well Being Item 23: Mental Health of the Child						
	Strength		Area Needing Improvement		Not Applicable	
	#	%	#	%	#	%
Foster Care	7	100%	0	0	3	0
Treatment	6	88%	1	14%	3	0
Total Cases	13	93%	1	7%	6	0

Explanation of Item 23: Mental Health of the Child

This is an **Area Needing Improvement** for Edgefield DSS. This item evaluates the agency's ability to assess and meet the mental health needs of children under agency supervision. In 93% of the cases the mental health needs of the children were thoroughly assessed and addressed when issues were identified. This item needed improvement because in 7% of the cases the agency identified a mental health need and made referrals for treatment but failed to follow-up to determine if the children ever received the needed assessments and counseling.

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Unfounded Investigations

	Yes	No
Was the investigation initiated timely?	5	0
Was the assessment adequate?	5	0
Was the decision appropriate?	5	0

Explanation of Item 24: Unfounded Investigations

This is an area of **Strength** for Edgefield DSS. This item evaluates the agency’s investigative process and determines if decisions were supported by the facts of the cases. All five investigations were initiated timely. The assessments were adequate in all five of the cases reviewed and supported the case decision to unfound.

Screened Out Intakes

	Yes	No	Cannot Determine
Was the Intake Appropriately Screened Out?	6	4	0
			Not Applicable
Were Necessary Collaterals Contacted?	5	4	1
Were Appropriate Referrals Made?	2	2	6

Explanation of Item 25: Screened Out Intakes:

This is an **Area Needing Improvement** for Edgefield DSS. This item evaluates the process by which the agency screens out reports of abuse and/or neglect to determine if the intakes were appropriately screened out. Four of the ten screened out intakes reviewed should have been accepted for investigation. The allegations made in those reports indicated that the children in those families may have been at risk of harm. Only by investigating those reports could the agency determine if the alleged risks was or was not valid.

Foster Home Licenses

Explanation of Item 26: Foster Home Licenses

This is an area of **Strength** for Edgefield DSS. This item evaluates the process by which the agency ensures that all foster homes comply with licensing requirements. A review of licensing records showed some areas of strength, and few areas needing attention. There were no unlicensed foster homes, nor were there deficiencies that would invalidate a license. However, there were record-keeping issues that needed attention.

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Edgefield County DSS Summary Sheet				
Performance Item or Outcome		Performance Item Ratings		
		Strength	Area Needing Improvement	N/A*
Safety Outcome 1: Children are, first and foremost, protected from abuse and neglect.				
Item 1: Str	Timeliness of initiating investigations of reports of child maltreatment	6/6 = 100%	0	14
Item 2: *Str	Repeat maltreatment	18/19 = 95%	1/19 = 5%	1
Safety Outcome 2: Children are safely maintained in their homes whenever possible and appropriate.				
Item 3: ANI	Services to family to protect child(ren) in home and prevent removal	14/15 = 93%	1/15 = 7%	5
Item 4: ANI	Risk of harm to child(ren)	14/20 = 70%	6/20 = 30%	0
Permanency Outcome 1: Children have permanency and stability in their living situations.				
Item 5: ANI	Foster care re-entries	3/ 5 = 60	2 /5 = 40	5
Item 6: Str	Stability of foster care placement	10/10 = 100%	0	0
Item 7: Str	Permanency goal for child	10/10 = 100%	0	0
Item 8: Str	Reunification, guardianship, or permanent placement with relatives	4/4 = 100 %	0	0
Item 9: *Str	Adoption	2/2 = 50%	2/2 = 50%	0
Item 10: Str	Permanency goal of Alternate Planned Permanent Living Arrangement (APPLA)	2/2 = 100%	0	8
Permanency Outcome 2: The continuity of family relationships and connections is preserved for children.				
Item 11: Str	Proximity of foster care placement	10/10/= 100%	0	0
Item 12: ANI	Placement with siblings	3/7 = 43%	4/7 = 57	3
Item 13: ANI	Visiting with parents and siblings in foster care	8/10 = 80%	2/10 =20%	0
Item 14: ANI	Preserving connections	6/10 = 60%	4/10 = 40%	0
Item 15: ANI	Relative placement	3/10 =30%	7/10 = 70%	0
Item 16: ANI	Relationship of child in care with parents	2/ 5 = 40%	3/ 5 =60%	5
Well Being Outcome 1: Families have enhanced capacity to provide for their children's needs.				
Item 17: ANI	Needs and services of child, parents, caregiver	14//20 = 70%	6/20 =30	0
Item 18: ANI	Child and family involvement in case planning	9/16 = 56%	7/16 = 44%	4
Item 19: *ANI	Worker visits with child	19/20 = 95%	1/20 = 5%	0
Item 20: ANI	Worker visits with parent(s)	7/15 = 47%	8/15 = 53%	5
Well Being Outcome 2: Children receive appropriate services to meet their educational needs				
Item 21: ANI	Educational needs of the child	13/14 = 93%	1/ 14 = 7%	6
Well Being Outcome 3: Children receive adequate services to meet their physical and mental health needs.				
Item 22: ANI	Physical health of the child	9 //20 = 45%	11/ 20 = 55%	0
Item 23: ANI	Mental health of the child	13/14 = 93%	1/ 14 = 7%	6

The objective is that 95% of cases be rated "Strength."

Str = Strength

ANI = Area Needing Improvement

* = Rating based on agency data, not onsite review findings